

MINUTES

OF THE 8TH MEETING OF THE SENATE OF “SILK ROAD” INTERNATIONAL UNIVERSITY OF TOURISM AND CULTURAL HERITAGE

Chairperson:

**First Vice-Rector for
Administrative Affairs
D. A. Nasimov**

Secretary of the meeting:

Chief Specialist of the
Protocol Secretariat Department
A. Izbasarova

Date: September 26, 2025

Time: 15:00

Venue: Room 229

Attendees:

D. A. Nasimov, R. J. Hoffmann, T. Q. Zou, A. Gadayev, A. To‘xtamishov,
N. Xushvaqto‘v, N. Abduvaxidova, S. Matlabov, F. Nurov,
N. Mansurova, T. Sultanov, T. Akramova, N. Turdiyeva.

Invitees:

V. Yusupova, M. Yorqulov, O. Boynazarov, N. Raximova,
X. Ibragimov, Sh. Nosirov.

AGENDA

1. Directive documents of the Administration of the President of the Republic of Uzbekistan, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change, the Tourism Committee, the Ministry of Higher Education, Science and Innovations, and the Regional Governor’s Office.

Report by First Vice-Rector, Professor D. A. Nasimov.

2. On introducing changes to and approving the composition of the University Senate members.

Report by First Vice-Rector, Professor D. Nasimov.

3. On the status of execution of appeals received by the university from individuals and legal entities during January–September 2025, as well as the execution of assignments received through the university’s “**edo.ijro.uz**” electronic system.

**Report by V. Yusupova, Leading Specialist of the Executive Discipline,
Records Management, and Archives Department.**

4. Miscellaneous

4.1. On recommending trainee instructors Jamshid Kholboyev and Mexrangiz Musinova of the *Department of International Business and Creative Economy* for appointment to the position of Assistant Lecturer.

Report by N. Raximova, Head of the Department of International Business and Creative Economy.

4.2. On recommending Assistant Lecturers D. Umurzakova, Ye. Salnikova, and Sh. Narkulova of the *Department of Tourism* for promotion to the position of Senior Lecturer, and recommending trainee instructors A. Raximov, M. Safarov, Sh. Sharipov, O. Inoyatov, E. Soliyeva, and Sh. Mustayeva for appointment to the position of Assistant Lecturer.

Report by X. Ibragimov, Head of the Department of Tourism.

4.3. On recommending Mohigul Shodiqulova, trainee instructor of the *Department of History and Cultural Heritage*, for appointment to the position of Assistant Lecturer.

Report by O. Boynazarov, Head of the Department of History and Cultural Heritage.

4.4. On approving the individual work plans, theoretical and methodological programs, dissertation topics, and assigned academic supervisors of four (4) independent researchers (PhD) and three (3) independent researchers (DSc) admitted to postgraduate education institutions of the university for the 4th quarter of 2025.

Report by N. Mansurova, Head of the Research Department.

4.5. On approving the PhD dissertation topic and assigning academic supervisors to foreign researcher Yang Jie, admitted as an independent PhD researcher for the 2nd quarter of 2025.

Report by N. Mansurova, Head of the Research Department.

4.6. On combining the specialty code of Nodira Khusanovna Mukhammadiyeva, a 2nd-year independent researcher in specialty 08.00.11 – Marketing, with specialty 08.00.17 – Tourism and Hospitality Management.

Report by N. Mansurova, Head of the Research Department.

4.7. On encouraging faculty members and researchers for their use of the Scopus and ScienceDirect databases in 2025 and for publishing articles in journals indexed in these systems.

Report by N. Mansurova, Head of the Research Department.

4.8. On encouraging faculty members who obtained academic degrees and titles at the university in 2025.

Report by A. Izbasarova, Chief Specialist of the Protocol Secretariat.

4.9. On recommending for publication the monograph entitled “Improving the Efficiency of Tourism Business and Enhancing the Competitiveness of Services Provided to Tourists through the Use of Econometric Models in the National Tourism Services Market”, prepared by PhD, Associate Professor B. Janzakov of the *Department of International Business and Creative Economy*, as well as the monograph entitled “Improving Methods for Increasing the Efficiency of Using Resources of Public Catering Enterprises in the Development of the Tourism Sector”, prepared by M. Amriddinova, Lecturer of the *Department of Tourism*.

Report by N. Mansurova, Head of the Research Department.

ITEM 1

Heard: The report of First Vice-Rector D. Nasimov on the implementation of directive documents of the Administration of the President, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change, the Tourism Committee, the Ministry of Higher Education, Science and Innovations, and the Regional Governor’s Office was heard.

I. In accordance with the Decree of the President of the Republic of Uzbekistan No. PF-117 dated July 25, 2025, “*On Additional Measures to Further Strengthen Executive Discipline in State Bodies and Organizations*,” the essence, significance, and importance of strengthening executive discipline were explained as follows:

1. Shortcomings observed in the effective organization of the implementation of legislative acts of the Republic of Uzbekistan:

1. Improper organization of work;
2. Failure to enter information on implementation in a timely manner;
3. Incomplete coverage of assignments in developed monitoring plans;
4. Working only with assignments whose execution deadlines are approaching.
5. The personal responsibility of certain managers is not at the required level.

2. Proposals to eliminate systemic problems present in the activities of executors:

1. Problematic issues related to assignments should be discussed at the level of top management and resolved through direct cooperation and dialogue;
2. To ensure the timely and high-quality execution of assignments and to systematically establish a continuous “technological chain.”

II. Heads of departments and heads of chairs shall bear personal responsibility for ensuring the timely implementation of the tasks specified in the Minutes No. 3 of the Board Meeting of the Ministry of Higher Education, Science and Innovations dated September 12, 2025, including the following:

1. Measures to be implemented to prepare higher, vocational, and secondary specialized educational institutions for the 2025/2026 academic year;
2. Current activities and prospective tasks aimed at ensuring the employment of graduates of higher education institutions;
3. Establishment of postgraduate education institutions in higher education and research organizations;
4. Preparation for the new academic year and employment of graduates in secondary specialized and vocational education institutions.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 1, the University Senate ...

RESOLVES:

1. Take note of the information presented by First Vice-Rector D. A. Nasimov regarding the implementation of directive documents of the Administration of the President, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change, the Tourism Committee, the Ministry of Higher Education, Science and Innovations, and the Regional Governor's Office.

ITEM 2

Heard: The report of First Vice-Rector D. Nasimov on introducing changes to and approving the composition of the University Senate was heard.

He familiarized the Senate members with the proposed changes to the composition of the University Senate. It was proposed to include the following individuals in the composition of the University Senate through open voting: M. Yorqulov, Head of the Department of Educational Process Planning and Development; O. F. Boynazarov, Head of the Department of History and Cultural Heritage; X. I. Ibragimov, Head of the Department of Tourism; N. A. Raximova, Head of the Department of International Business and Creative Economy. Based on the results of the open vote, Muhammadmurod Yorqulov, O. F. Boynazarov, X. I. Ibragimov, and N. A. Raximova were elected as new members of the University Senate.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 2, the University Senate

RESOLVES:

1. Take note of the information presented by First Vice-Rector Prof. D. Nasimov on introducing changes to and approving the composition of the University Senate.
2. Approve the new composition of the Senate in accordance with Appendix 1.

ITEM 3

Heard: The report of V. Yusupova, Leading Specialist of the Executive Discipline, Records Management, and Archives Department, on the status of execution of appeals from individuals and legal entities received by the university during January–September 2025, as well as the execution of assignments received through the university’s “edo.ijro.uz” electronic system, was heard.

During January–September 2025, a total of 3,443 documents were received through the university’s edo.ijro.uz electronic system from the Decrees and Resolutions of the President of the Republic of Uzbekistan, Resolutions of the Cabinet of Ministers, the Tourism Committee under the Ministry of Ecology, Environmental Protection and Climate Change of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovations of the Republic of Uzbekistan, the Samarkand Regional Governor’s Office, and other organizations. Of these, 3,206 documents were executed on time.

Currently, 175 assignments are under execution, 52 assignments were completed past the deadline, and 3 assignments were not fulfilled.

It was noted that clauses 4.2, 2.1, 2.2, 7.2, 7.3, and 7.4 of the Roadmap of the Ministry of Higher Education, Science and Innovations dated January 9, 2025 (No. 04-12-08-xdfu) were not fulfilled.

As of September 2025, the university received 6 appeals from individuals and legal entities.

One appeal was received through the Virtual Reception of the President of the Republic of Uzbekistan.

An appeal submitted by Jaxongir Baxtiyarovich Xoldorov regarding the credit payments of Farrux Ilxomovich Abdivoxitov (a university employee) was reviewed, and appropriate explanations were provided.

In addition, 5 appeals were received via the edo.ijro.uz system and electronic mail. All received appeals were resolved in a timely manner.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 3, the University Senate

RESOLVES:

1. Take note of the information presented by V. Yusupova, Leading Specialist of the Executive Discipline, Records Management, and Archives Department, on the execution of appeals from individuals and legal entities and assignments received through the edo.ijro.uz electronic system during January–September 2025.
2. Assign vice-rectors for relevant sectors, heads of departments, the Dean’s Office, and heads of departments (T. Sultanov, T. Akramova, O. Boynazarov, X. Ibragimov, N. Raximova) to ensure the timely and high-quality execution of all assignments received from the Laws of the Republic of Uzbekistan, decrees and resolutions of the President of the Republic of Uzbekistan, resolutions and orders of the Cabinet of Ministers, the Tourism Committee under the Ministry of Ecology, Environmental Protection and Climate Change, the Ministry of Higher Education, Science and Innovations, the Regional Governor’s Office, as well as other

organizations and institutions, through strict compliance with established deadlines using the “edo.ijro.uz” electronic platform.

Apply disciplinary measures to responsible executors who fail to execute assignments received through the “edo.ijro.uz” system within the prescribed timeframe or who complete them after the deadline, in accordance with University Order No. 4 dated January 9, 2024.

Ensure compliance with legally established procedures when handling appeals from individuals and legal entities, and apply disciplinary measures to officials who demonstrate negligence in executing such appeals, including failure to ensure timely execution or execution after the deadline, pursuant to University Order No. 32 dated February 27, 2024.

3. Ensure that vice-rectors for relevant sectors, heads of departments, the Dean’s Office, and heads of departments strictly comply with legally established procedures when handling appeals from individuals and legal entities received by the university.

4. Apply disciplinary measures, in accordance with University Order No. 32 dated February 27, 2024, to responsible officials who demonstrate negligence in the execution of appeals received by the university, including failure to ensure timely execution or execution after the deadline.

4. MISCELLANEOUS ISSUES

Heard:

4.1. The report of N. Raximova, Head of the *Department of International Business and Creative Economy*, regarding the recommendation of trainee instructors Jamshid Kholboyev and Mexrangiz Musinova of the *Department of International Business and Creative Economy* for appointment to the position of Assistant Lecturer, was heard.

Jamshid Abduxaliqovich Kholboyev, Head of the Department for Cooperation with Professional Education Institutions and an independent researcher of “*Silk Road*” *International University of Tourism and Cultural Heritage*, was born in 1987 in Bulungur District of Samarkand Region. He holds a higher education degree.

In his capacity as a department head, J. Kholboyev observes labor discipline and endeavors to carry out management’s assignments in a timely and high-quality manner.

In 2025, Jamshid Abduxaliqovich Kholboyev published three (3) scientific articles in international and national journals:

1. A. A. Odilov, J. A. Kholboyev. “*Fostering a Culture of Quality: Piloting Self-Assessment in Uzbekistan’s VET Institutions.*”

Proceedings of the 1st International Scientific and Practical Conference
“*Current Status and Prospective Tasks in Developing the National
Qualifications System,*” May 2025, p. 16.

2. K. M. Ibodov, J. A. Kholboyev. “*Current Issues in Creating an Innovative Environment in the Service Sector.*” *Journal of Economics and Development*, Issue 6, p. 687. ISSN: 2992-8982.
3. J. A. Kholboyev. “*Distinctive Features of Forming an Innovation Strategy in the Service Sector.*” *Journal of Engineering and Economics*, Issue 6, p. 239.

In accordance with Appendix 1 to Decree No. PF-158 of the President of the Republic of Uzbekistan dated October 16, 2024, “*On Measures to Further Improve the System of Training Qualified Personnel in Vocational Education and Introduce International Educational Programs,*” ten (10) technical schools have been assigned to “*Silk Road*” *International University of Tourism and Cultural Heritage*. The university has been entrusted with the tasks of providing educational and methodological support to these technical schools, improving the quality of education, and enhancing their material and technical base.

The implementation of these tasks is being carried out by the Department for Cooperation with Professional Education Institutions, under the leadership of Department Head J. Kholboyev.

The many years of extensive experience of Jamshid Abduxaliqovich Kholboyev in the field of vocational education have enabled him to reach a level of professional mastery. At present, Jamshid Kholboyev actively applies all his acquired knowledge and experience in his work, contributing to the training of highly qualified and competitive personnel at the technical schools affiliated with the university, in line with modern labor market requirements.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.1, the University Senate

RESOLVES:

1. Take note of the information on recommending trainee instructors Jamshid Kholboyev and Mexrangiz Musinova of the Department of International Business and Creative Economy for appointment to the position of Assistant Lecturer.
2. Recommend trainee instructors Jamshid Kholboyev and Mekhrangiz Musinova of the Department of International Business and Creative Economy for appointment to the position of Assistant Lecturer.
3. Assign control over the implementation of this decision to A. Kholbayev, Head of the Human Resources (HR) Department, and Z. Sulaymonov, Head of the Planning and Finance Department.

Heard:

4.2. The report of Kh. Ibragimov, Head of the *Department of Tourism*, regarding the recommendation of Assistant Lecturers D. Umurzakova, Ye. Salnikova, and

Sh. Narkulova of the *Department of Tourism* for promotion to the position of Senior Lecturer, and of trainee instructors A. Rakhimov, M. Safarov, Sh. Sharipov, O. Inoyatov, E. Soliyeva, and Sh. Mustayeva for appointment to the position of Assistant Lecturer, was heard.

1. Umurzakova Dilnoza Egamberdievna was born on November 3, 1987, in G'allaorol District, Jizzakh Region, ethnicity Uzbek. She holds a higher education degree and completed her Master's degree in Economic Theory at Samarkand State University during 2013–2015.

From 2011 to 2013, she worked as a unit supervisor at the Samarkand Regional Institute for Retraining and Advanced Training of Pedagogical Staff, and from 2013 to 2015 as a teacher at the Academic Lyceum affiliated with the Samarkand Agricultural Institute.

Since December 1, 2018, she has been employed at “*Silk Road*” *International University of Tourism and Cultural Heritage*, initially as an engineer in the Marketing Department, and is currently serving as a Leading Specialist of the Human Resources (HR) Department.

At present, she is conducting research as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management. She has published approximately twenty scientific articles and abstracts, including:

- “*The Essence and Theoretical Foundations of Social Labor Relations*”
- “*Socio-Economic Significance of Efficient Organization of Service Activities*”
- “*Characteristics of the Wage System in the Trade Services Sector*”
- “*The Role of Household Services in the Service System and Economic Development*”
- “*Solutions to Problems in the Public Utilities System of Samarkand Region*”
- “*Main Features of Training in the Context of an Innovative Economy*”
- “*Ways to Increase Resource Efficiency in the Household Services Sector*”
- “*Ways to Improve the Preschool Education Services System*”
- “*Impact of Economic Digitization on the Labor Market*”
- “*Current State and Development Prospects of Preschool Educational Institutions*”
- “*Foreign Experience in Developing Preschool Education Services*”
- “*Specific Features of Labor Market Digitization*”
- “*Characteristics and Development Factors of Barrier-Free Tourism*”
- “*Theoretical Basis and Socio-Economic Significance of Barrier-Free Tourism Development*”

Additionally, she co-authored the 2024 study guide entitled “*Sectoral Economics*”.

Dilnoza Umurzakova performs assigned tasks in a timely manner and works with perseverance and dedication to continuously enhance her professional qualifications and academic competence.

2. Salnikova Yelena Aleksandrovna was born on September 22, 1990, in Samarkand City, Samarkand Region, ethnicity Russian. She holds a higher education degree and graduated in 2022 with a Master's degree in Management (Tourism, Hospitality, and Event Management) from "*Silk Road*" International University of Tourism and Cultural Heritage. From 2011 to 2015, she worked as an English language teacher at Secondary School No. 35 in Samarkand City. From 2015 to 2022, she was employed as a tour operator at *Orient Voyages LLC*. Since September 5, 2022, she has been working as a Trainee Lecturer at the *Department of Tourism Management* and currently serves as an Assistant Lecturer at the *Department of Tourism* of "*Silk Road*" International University of Tourism and Cultural Heritage.

At present, she is conducting research as an independent researcher in the specialty 08.00.17 – Tourism and Hospitality Management at the university. She has published more than twenty scientific articles and abstracts, including:

- "*A Need for Expanded Diversification of Niche Tourism Offerings in Uzbekistan: A Focus on Advancing Economic and Organizational Approaches to Sustainable Tourism Development*";
- "*Development of Tourism in Rural Areas of the Samarkand Region: Problems and Prospects*";
- "*Tourist Demand and Preferences for Sustainable Tourism in Samarkand*";
- "*Models of Sustainable Tourism Development: International Experience and Possibilities of Adaptation in Uzbekistan*";
- "*Environmental Sustainability in Tourism: Strategies for Protecting Natural Resources and Reducing Negative Impacts*";
- "*Tourism Services in the Regions*";
- "*The Role of Sustainable Tourism in Balancing Economic Development and Environmental Stewardship*";
- "*Regional Tourism Strategies as a Tool for Sustainable Development: The Experience of Samarkand*";
- "*Exploring Innovative Approaches in Muslim-Friendly Tourism.*"

In addition, during 2024–2025, she published articles in international scientific journals indexed in the Scopus database, including:

- "*Development of Logistics Technology: An Analysis Based on the Industry 4.0 Era*";
- "*Forecasting Tourism Services Exports for Sustainable Development: A Case Study of Uzbekistan.*"

In 2025, she co-authored the textbook "*Introduction to Tourism and Hospitality.*"

Yelena Aleksandrovna Salnikova enjoys respect among the university staff and students and continuously works to improve her professional qualifications and

pedagogical skills. She actively participates in events organized at both the university and international levels.

Taking into account the fact that Yelena Aleksandrovna Salnikova has been working effectively as a young and qualified specialist within the university's academic community, confidence is expressed in her potential to develop into a highly competent scholar in the academic field.

1. Inoyatov Orzubek Saidvaliyevich was born on February 25, 1997, in Payariq District of Samarkand Region.

From 2012 to 2015, he studied at the Banking College in the city of Samarkand, specializing in Banking.

During 2016–2020, he studied at the Samarkand Institute of Economics and Service, Faculty of Tourism, majoring in Organization and Management of Hotel Operations.

In August 2018, he completed military service in the 526th Reserve Mobilization Battalion of Samarkand Region.

From 2020 to 2022, he pursued a Master's degree in Human Resource Management at the Faculty of Economics under a joint program between Samarkand State University and the North Caucasus Federal University (Russian Federation).

From February 2023 to May 2024, he worked as a Leading Specialist at the Research Department of *“Silk Road” International University of Tourism and Cultural Heritage*.

Since November 2023, he has been working as a Trainee Lecturer at the Department of Tourism of the same university.

From May 2024 to the present, he has been employed as a Chief Specialist for Cooperation with the Turkic World at the International Relations Department of *“Silk Road” International University of Tourism and Cultural Heritage*

During his professional activity at the university, he has achieved the following:

- Certificate of participation in the Joint International Scientific and Practical Conference on *Tourism Industry Development in the Member Countries of the Shanghai Cooperation Organization*, held at the university in 2023.
- Certificate of participation in the 1st International Conference on *History, Cultural Heritage, and Tourism Potential of Silk Road Peoples*, held at the university on May 10–12, 2023.
- Letter of Appreciation from Ibrohim Yo‘lchiyevich Abdurakhmonov, Minister of Higher Education, Science and Innovations of the Republic of Uzbekistan, for active participation in organizing the 32nd Annual Meeting of the Board of Governors of the European Bank for Reconstruction and Development (EBRD), held in Samarkand on May 16–18, 2023.

- Certificate of participation for active involvement in the “Focus on Tourism and Creative Economy” Tourism Congress, held in Samarkand Region on June 22, 2023.
- Letter of Appreciation from Umid Rustamovich Shadiyev, Chairman of the Tourism Committee of the Republic of Uzbekistan, for active participation in organizing the 25th Session of the UN World Tourism Organization (UNWTO) General Assembly, held in Samarkand on October 16–20, 2023.
- Letter of Appreciation for organizing and conducting at a high level the “Academic Dialogue Conference on Sustainable Tourism Management and World Heritage Sites in Uzbekistan”, held at the university on September 19, 2024, on behalf of “Silk Road” International University of Tourism and Cultural Heritage.

A Certificate of Appreciation was awarded for organizing and participating in the 4th Coordination Meeting of the Erasmus+ Project, held on September 11, 2025, at the “*Silk Road*” International University of Tourism and Cultural Heritage.

4. Sharipov Shahriyor Shamsiddin ogli was born on January 4, 1995, in Urgut District, Samarkand Region. Ethnicity: Uzbek. Education: higher education. From 2020 to 2022, he completed the Master’s degree program in Tourism Management at “*Silk Road*” International University of Tourism and Cultural Heritage. Since January 14, 2021, he has been working at the university, initially as a Leading Specialist in the Information Technology Department, and currently serves as a Leading Specialist in Distance Education at the Center for Digital Education Technologies and Distance Learning.

At present, he is conducting research as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management. He has published approximately ten scientific articles and abstracts, including:

- “*Trust as the Basis of Business Cooperation: Institutional Conditions for Development in Central Asian Countries*”;
- “*Development of the Digital Economy: Concepts, Factors, and Policy Mechanisms*”;
- “*Modern Mechanisms for Ensuring Macroeconomic Stability*”;
- “*Economic Foundations for the Development of the Digital Financial System*”;
- “*Institutional Reforms for Sustainable Development in Uzbekistan’s Tourism and Hospitality Sector*”;
- “*The Role of Human Capital in the Digital Transformation of Uzbekistan’s Economy*”;
- “*Green Economy and ESG Transformation in Central Asia: Challenges and Prospects*”;
- “*Smart Tourism and Innovative Development Directions in the Post-Pandemic Period.*”

International experience:

- 2022 – Internship in Qatar (ACCOR Group)
- 2023 – Internship in Kazakhstan
- 2024 – Internship in China (BISU, Beijing)
- 2025 – Participation in the Shanghai Business School Summer School

Shahriyor Sharipov completes assigned tasks in a timely manner and works with determination and perseverance to continuously improve his professional qualifications and academic expertise.

5. Saliyeva Yekaterina Sergeyevna was born on October 10, 1991, in Samarkand City, Samarkand Region. Ethnicity: Russian. Education: higher education. She studied at the Samarkand State Institute of Foreign Languages from 2010 to 2014. From 2019 to 2022, she studied Tourism at Kazan Federal University, obtaining a Master's degree. Between 2019 and 2023, she worked at "*Silk Road*" International University of Tourism and Cultural Heritage, first as an Advisor, and later as a Specialist in the Marketing Department. Since 2023, she has been working as a Trainee Lecturer at the same university.

Currently, she is pursuing doctoral research as a basic doctoral student in specialty 08.00.17 – Tourism and Hospitality Management at the Research Institute for Tourism Development under the Tourism Committee. She has published nearly twenty scientific articles and abstracts, including works such as:

- "*Characteristics of Gastronomic Brands of the Republic of Uzbekistan and Their Place in the Tourism and Hospitality Market*";
- "*Tourist Destinations with Gastronomic Potential in the Republic of Uzbekistan*";
- "*Development of Gastronomic Tourism as a Driving Force for Increasing Tourist Flows in Uzbekistan*";
- "*Halal Certification Process: Problems and Some Solutions*";
- "*The Role of Gastronomic Tourism in the Development of Uzbekistan's Economic Sector*";
- "*Key Trends in the Development of Smart Tourism under the Digital Economy in Uzbekistan*";
- "*Strategic Review of Uzbekistan's Gastronomic Brands and Their Impact on the Tourism and Hospitality Market*";
- "*Marketing Research on the Development Potential of Gastronomic Tourism in Uzbekistan (Case of Samarkand Region)*", among others.

Yekaterina Saliyeva approaches assigned duties with responsibility, demonstrates integrity and diligence in her work, and is recognized as a dedicated, proactive specialist committed to professional development.

6. Mustaeva Shohida Sa'dullayevna was born on January 29, 1992, in Samarkand City, Samarkand Region. Ethnicity: Uzbek. Education: higher education. She

studied at the Samarkand State Institute of Foreign Languages from 2010 to 2014, and from 2019 to 2022 studied Tourism at Kazan Federal University, earning a Master's degree. From 2018 to 2023, she worked as a Press Secretary at the *“Silk Road” International University of Tourism and Cultural Heritage*. Since 2023, she has been employed as a Trainee Lecturer at the same university.

Currently, she is conducting doctoral research as a basic doctoral student in specialty 08.00.17 – Tourism and Hospitality Management at the Research Institute for Tourism Development under the Tourism Committee. She has published approximately twenty scientific articles and abstracts, including:

- *“Analysis of Demand for Religious Tours at the Regional Level in the Republic of Uzbekistan”*;
- *“Features of Pilgrimage Tourism Sites in Uzbekistan”*;
- *“Dynamics of Halal Tourism Development in Uzbekistan”*;
- *“The Role of Pilgrimage Tourism in Uzbekistan’s Economy”*;
- *“Impact of Digital Technologies on the Development of the Tourism Market in Uzbekistan”*;
- *“Pilgrimage Tourism as a Driver for Preserving the Intangible Cultural Heritage of the Turkic World”*;
- *“Formation of Key Conceptual Directions for the Development of Pilgrimage Tourism in Uzbekistan Using Econometric Methods”*, among others.

Shohida Mustaeva approaches her professional duties responsibly, demonstrates honesty and seriousness in her work, and is an active specialist with a strong interest in scientific research and professional development.

7. Raximov Abror Zafarovich was born on June 10, 1995, in Bakhrin Village, Payariq District, Samarkand Region. Ethnicity: Uzbek. Education: higher education. From 2015 to 2019, he completed his Bachelor's degree in Software Engineering at Tashkent University of Information Technologies named after Muhammad al-Khwarizmi.

From 2019 to 2021, he completed his Master's degree in Management (International Hospitality and Tourism) at *“Silk Road” International University of Tourism and Cultural Heritage*.

Since 2019, he has been working at the Center for Digital Education Technologies and Distance Learning of *“Silk Road” International University of Tourism and Cultural Heritage*. In the course of his activities, he has carried out effective work in the areas of digitalization of the educational process, development of distance learning systems, and implementation of innovative technologies. Since 2021, he has been working as a Trainee Lecturer at the Department of Tourism Management, and currently serves as an Assistant Lecturer at the same department. He is also a participant in the Erasmus+ grant project,

actively engaging in learning international experience and applying it to the educational process.

Abror Zafarovich Raximov fulfills assigned duties responsibly, is hardworking, disciplined, and capable of working effectively in a team. He continuously improves his professional qualifications and actively participates in the university's activities.

5. Safarov Muhammad Ne'matilla ogli was born on February 5, 1996, in Samarkand City, Samarkand Region, into a family of intellectuals. Ethnicity: Uzbek. Education: higher education.

In 2019, he graduated from the Samarkand Branch of Tashkent University of Information Technologies, majoring in Computer Engineering (Bachelor's degree).

In 2021, he was admitted on a state grant basis to the Master's program at Samarkand State University named after Sharof Rashidov and completed his studies in 2023 at the Faculty of Digital Technologies.

Since 2019, he has been working at "Silk Road" *International University of Tourism and Cultural Heritage* as a Chief Specialist at the Center for Digital Education Technologies and Distance Learning, and since 2023, he has also been serving as a Trainee Lecturer.

Muhammad Safarov has published a total of four (4) scientific works, including:

- One (1) scientific article in a reputable international journal;
- Three (3) scientific conference papers, including one international and two national scientific and practical conferences.

In addition, he holds a certificate from the Google IT Support online course on the Coursera platform.

Safarov Muhammad Ne'matilla ogli performs assigned tasks in a timely manner and works with perseverance and dedication to continuously improve his professional qualifications and academic capacity.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.2, the University Senate

RESOLVES:

1. Take note of the information on recommending Assistant Lecturers D. Umurzakova, Ye. Salnikova, and Sh. Narkulova of the Department of Tourism for promotion to the position of Senior Lecturer, and Trainee Lecturers A. Rakhimov, M. Safarov, Sh. Sharipov, O. Inoyatov, E. Soliyeva, and Sh. Mustayeva for appointment to the position of Assistant Lecturer.

2. Recommend Assistant Lecturers D. Umurzakova, Ye. Salnikova, and Sh. Narkulova for promotion to the position of Senior Lecturer, and Trainee Lecturers

A. Raximov, M. Safarov, Sh. Sharipov, O. Inoyatov, E. Soliyeva, and Sh. Mustayeva for appointment to the position of Assistant Lecturer in the Department of Tourism.

3. Assign control over the implementation of this decision to A. Kholbayev, Head of the Human Resources (HR) Department, and Z. Sulaymonov, Head of the Planning and Finance Department.

Heard:

4.3. The report of O. Boynazarov, Head of the *Department of History and Cultural Heritage*, on recommending Mohigul Ulug‘bekovna Shodiqulova, a trainee lecturer of the *Department of History and Cultural Heritage*, for appointment to the position of Assistant Lecturer, was heard.

Mohigul Shodiqulova Ulug‘bekovna was born on January 27, 1995, in Samarkand City, Samarkand Region. Ethnicity: Uzbek. Education: higher education. From 2021 to 2023, she completed the Master’s degree program in Pilgrimage Tourism at “*Silk Road*” *International University of Tourism and Cultural Heritage*. From 2020 to 2025, she worked as an English language teacher at Secondary School No. 21 in Samarkand City, and from 2020 to 2021, she worked as a translator at *SamRois Tour* travel company in Samarkand. Since September 5, 2023, she has been working as a Trainee Lecturer, initially at the *Department of Languages and Global Studies*, and currently continues her professional activity as a Trainee Lecturer at the Department of History and Cultural Heritage of the university.

At present, she is conducting academic research as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management. She has published nearly ten scientific articles and abstracts, including:

- “*The Role of Modern Pedagogical Technologies in Teaching Foreign Languages*”;
- “*Halal Tourism Concepts in Uzbekistan*”;
- “*Tourism Services in Samarkand City*”;
- “*The Impact of Historical Monuments of Samarkand on the Development of the Tourism Industry*”;
- “*The Importance of Listening Skills in Learning Foreign Languages*”;
- “*Overtourism in Samarkand City and Its Management*”;
- “*Development and Significance of Pilgrimage Tourism in Uzbekistan: The Case of Samarkand City.*”

In addition, in 2025 she became a member of a project under the TUBITAK Turkey–Uzbekistan Grant Program.

Mohigul Shodiqulova completes assigned tasks in a timely manner and works with determination and perseverance to continuously improve her professional qualifications and academic expertise.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.3, the University Senate

RESOLVES:

1. Take note of the information on recommending Mohigul Shodiqulova, trainee lecturer of the Department of History and Cultural Heritage, for appointment to the position of Assistant Lecturer.
2. Recommend Mohigul Shodiqulova, trainee lecturer of the Department of History and Cultural Heritage, for appointment to the position of Assistant Lecturer.
3. Assign control over the implementation of this decision to A. Kholbayev, Head of the Human Resources (HR) Department, and Z. Sulaymonov, Head of the Planning and Finance Department.

Heard:

4.4. The report of N. Mansurova, Head of the Research Department, on approving the individual work plans, theoretical and methodological programs, dissertation topics, and assigned academic supervisors of four (4) independent PhD researchers and three (3) independent DSc researchers admitted to the university's postgraduate education institutions for the 4th quarter of 2025, was heard.

It was reported that seven (7) candidates were admitted to independent research programs (PhD/DSc) for the 4th quarter of 2025, and that, in accordance with Clauses 28–29 of Chapter 3 of the Regulation “On Postgraduate Education,” approved by Resolution No. 304 of the Cabinet of Ministers of the Republic of Uzbekistan dated May 22, 2017, dissertation topics selected by researchers, academic supervisors, individual work plans, and theoretical-methodological programs must be approved by a collegial body.

The dissertation topics selected by seven (7) researchers, along with the justification documents for selecting the dissertation topics, the individual work plans, theoretical and methodological programs, and the minutes of the department meetings to which the researchers are affiliated, submitted to the University Senate as of September 25, 2025, by eight (8) research candidates admitted to postgraduate education institutions for the 4th quarter of 2025, were reviewed and examined.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.4, the University Senate

RESOLVES:

1. Take note of the report presented by N. Mansurova, Head of the Research Department.

1.1. Approve the individual work plans and theoretical and methodological programs of scientific researchers admitted to independent research programs (PhD and DSc), taking into account that they have been prepared in compliance with the requirements of Clauses 28–29 of Chapter 3 of the Regulation “On Postgraduate Education.”

1.2. Approve the dissertation topic of Nosirov Shuhrat Berdiqulovich, admitted in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Methods for Improving the Economic Mechanism of Sustainable Development of Cultural Tourism in Regions,” and appoint Rakhimov Khasan Abdusaitovich, Candidate of Economic Sciences, Associate Professor, as academic supervisor.

1.3. Approve the dissertation topic of Rakhmanov Jasur Ubaydulloyevich, admitted in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Improving Organizational and Economic Mechanisms for the Development of Tourism Villages and Neighborhoods (Case of Samarkand Region),” and appoint Jo‘rayeva Nargiza Abduvohidovna, Candidate of Economic Sciences, Associate Professor, as academic supervisor.

1.4. Approve the dissertation topic of Abdurasulov Shovqiddin Erkin o‘g‘li, admitted in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Prospects for Increasing the Flow of Foreign Tourists to Regions under the Conditions of the Creative Economy,” and appoint Ibadullayev Nurali Eshniyazovich, Candidate of Economic Sciences, Associate Professor, as academic supervisor.

1.5. Approve the dissertation topic of Abdurayimov Uktam Abdug‘ani o‘g‘li, admitted as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Priority Areas and Trends for Increasing Employment in the Tourism Sector under the Digital Economy,” and appoint Rakhimov Khasan Abdusaitovich, Candidate of Economic Sciences, Associate Professor, as academic supervisor.

1.6. Approve the dissertation topic of Koziboyev Bokhodir Azzamboy ogli, admitted as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Improving the Methodological and Practical Foundations for Effective Development of Inclusive Tourism in Regions,” and appoint Safarov Bakhodirxon Shahriyorovich, Doctor of Economic Sciences, Professor, as academic supervisor.

1.7. Approve the dissertation topic of Ibragimov Khusen Ismoilovich, admitted as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Improving the Methodological and Practical Foundations of Sustainable Development of the Tourism Sector,” and appoint Mansurova Nargiza

Shamsidinovna, Doctor of Economic Sciences, Associate Professor, as academic supervisor.

1.8. Approve the dissertation topic of Urunbayeva Yulduz Pirnazarovna, admitted as an independent researcher in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Scientific, Theoretical, and Methodological Aspects of Developing Museum Tourism Services in Uzbekistan,” and appoint Mukhamedov Murod Mukhamedovich, Doctor of Economic Sciences, Professor, as academic supervisor.

Heard:

4.5. The report of N. Mansurova, Head of the Research Department, on approving the PhD dissertation topic and assigning academic supervisors for Yang Jie, a foreign independent PhD researcher admitted for the 2nd quarter of 2025, was heard.

It was reported that, in accordance with the Regulation “On Postgraduate Education” approved by Resolution No. 304 of the Cabinet of Ministers of the Republic of Uzbekistan dated May 22, 2017, as well as the Memorandum of International Cooperation signed with the Academy of Economics and Trade of the Shanghai Cooperation Organization, the admission of foreign nationals to postgraduate education institutions of the university on a tuition-fee basis has been established.

It was further noted that Chinese independent researchers, admitted by Order of the Rector of the University No. 28-I/Ch dated November 28, 2024, are currently conducting scientific research to obtain the PhD degree at the “*Silk Road*” *International University of Tourism and Cultural Heritage*

In accordance with the decision on the admission of foreign independent researchers, the dissertation topic proposed by Yang Jie, admitted in specialty 08.00.17 – Tourism and Hospitality Management and affiliated with the *Department of Tourism*, as well as the proposed local and foreign academic supervisors, were discussed at the relevant department. The minutes of the department meeting were reviewed by the Senate members.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.5, the University Senate

RESOLVES:

1. Approve the dissertation topic of Yang Jie, a foreign independent researcher admitted in specialty 08.00.17 – Tourism and Hospitality Management, entitled “Studying Mechanisms for Monetizing Tourism Flows in Ancient Cities Recognized as World Cultural Heritage Sites in the Omnichannel Era: The Case of Samarkand and Xi’an.”

2. Appoint Bahodirkhon Shahriyorovich Safarov, Doctor of Economic Sciences, as local academic supervisor, and Tongqian Zou, Doctor of Economic Sciences, Professor and Associate Professor, as foreign academic supervisor.

Heard:

4.6. The report of N. Mansurova, Head of the Research Department, on combining the specialty classification code of Nodira Khusanovna Muhammadiyeva, a second-year independent researcher in specialty 08.00.11 – Marketing, with specialty 08.00.17 – Tourism and Hospitality Management, was heard.

It was reported that research work on the dissertation entitled “Accelerated Development of Tourism through the Implementation of a Regional Marketing Concept,” being prepared by Nodira Khusanovna Muhammadiyeva, an independent researcher of the *Department of Tourism*, is being carried out in accordance with the approved plan.

It was also noted that the dissertation topic lies at the intersection of specialties 08.00.17 – Tourism and Hospitality Management and 08.00.11 – Marketing. The issue was discussed at the department to which the researcher is affiliated and was unanimously approved by the department’s faculty members, as documented in the minutes of the Department of Tourism meeting.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.6, the University Senate

RESOLVES:

1. Acknowledge that the research work being carried out on the dissertation entitled “Accelerated Development of Tourism through the Implementation of a Regional Marketing Concept,” prepared by Nodira Khusanovna Muhammadiyeva, is being implemented in accordance with the approved research plan.

2. Note that the dissertation entitled “Accelerated Development of Tourism through the Implementation of a Regional Marketing Concept,” prepared by independent researcher Nodira Khusanovna Muhammadiyeva, lies at the intersection of specialties 08.00.17 – Tourism and Hospitality Management and 08.00.11 – Marketing.

Heard:

4.7. The report of N. Mansurova, Head of the Research Department, on incentivizing faculty members and researchers for their use of the Scopus and Web of Science databases in 2025, as well as for publishing articles in journals indexed in these systems, was heard.

It was noted that, in accordance with Paragraph 5 of Clause 15, Chapter 3 of the *Regulation on Granting Additional Incentive Payments and Financial Assistance to Faculty Members and Employees of the “Silk Road” International University of Tourism and Cultural Heritage*, approved by Appendix 2 to Minutes

No. 3 of the Board of Trustees dated August 17, 2022, a one-time monetary incentive is granted to faculty members and staff for publishing articles as sole authors or internal co-authors in international scientific and technical journals. According to the Regulation, for publications in international scientific and technical journals, an incentive payment of up to 50% of the monthly official salary is awarded (in the case of co-authorship – proportionally to the author's share), provided that an original copy of the published journal is submitted.

Based on the activities of academic departments during the 2025/2026 academic year, it was proposed to award incentive payments to the following faculty member:

I. Department of History and Cultural Heritage

Lecturer Morteza Khanipour, for articles published in journals indexed in the Scopus database:

1. *“Examining the Dalma Culture in the Northern Zagros of Iran: Insights from the Excavation of the Belachak Site”* – published in *Archaeological Research in Asia* (Q1 journal);
2. *“Reflections of Neolithic Subsistence Changes in Lithic Industries: A Case Study of the Hormangan Site”* – published in *Ancient Iranian Studies* (Q2 journal).

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.7, the University Senate

RESOLVES:

1. Take note of the information presented by N. Sh. Mansurova, Head of the Research Department.
2. Provide a financial incentive to Morteza Khanipour, Lecturer of the Department of History and Cultural Heritage, from the university's budgetary and extra-budgetary funds in the total amount of 11,000,000 (eleven million) Uzbek soums, including: 6,000,000 (six million) Uzbek soums for the article entitled *“Examining the Dalma Culture in the Northern Zagros of Iran: Insights from the Excavation of the Belachak Site,”* published in the Q1 journal *“Archaeological Research in Asia”* indexed in the Scopus database; 5,000,000 (five million) Uzbek soums for the article entitled *“Reflections of Neolithic Subsistence Changes in Lithic Industries: A Case Study of the Hormangan Site,”* published in the Q2 journal *“Ancient Iranian Studies”* indexed in the Scopus database.
3. Assign control over the implementation of this decision to N. Mansurova, Head of the Research Department, and Z. Sulaymonov, Head of the Planning and Finance Department.

Heard:

4.8. The report of A. Izbasarova, Chief Specialist of the Protocol Secretariat, on encouraging faculty members who obtained academic degrees and titles at the university in 2025, was heard.

It was reported that, in accordance with Paragraph 2 of Clause 15, Chapter 3 of the *Regulation on Granting Additional Incentive Payments and Financial Assistance to Faculty Members and Employees of the “Silk Road” International University of Tourism and Cultural Heritage*, approved by Appendix 2 to Minutes No. 3 of the Board of Trustees dated August 17, 2022, incentive payments are as follows: Up to two times the monthly official salary for successfully defending the Doctor of Science (DSc) degree; Up to one time the monthly official salary for successfully defending the Doctor of Philosophy (PhD) degree.

It was also noted that in 2025, the following faculty members of the university successfully defended their academic degrees: Mansurova Nargiza Shamsidinovna – Doctor of Science (DSc); Mirbabayeva Dilfuza Baxtiyorovna – Doctor of Philosophy (PhD).

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.8, the University Senate

RESOLVES:

1. Take note of the information presented by A. Izbasarova, Chief Specialist of the Protocol Secretariat, on rewarding faculty members who obtained academic degrees in 2025.
2. Pay a one-time incentive in the amount of one monthly official salary to Mansurova Nargiza Shamsidinovna for successfully defending the Doctor of Science (DSc) degree.
3. Pay a one-time incentive in the amount of one monthly official salary to Mirbabayeva Dilfuza Baxtiyorovna for successfully defending the Doctor of Philosophy (PhD) degree.
4. Assign control over the implementation of this decision to Z. Sulaymonov, Head of the Planning and Finance Department.

Heard:

4.9. The report of N. Mansurova, Head of the Research Department, on recommending for publication the monograph entitled “Improving Tourism Business Efficiency and Enhancing the Competitiveness of Services Provided to Tourists through the Use of Econometric Models in the National Tourism Services Market,” prepared by PhD, Associate Professor B. Janzakov of the *Department of International Business and Creative Economy*, as well as the monograph entitled “Improving Methods for Increasing the Efficiency of Using Resources of Public Catering Enterprises in the Development of the Tourism Sector,” prepared by M. Amriddinova, Lecturer of the *Department of Tourism*, was heard.

The monograph prepared by PhD, Associate Professor B. Janzakov is devoted to improving the methodology for assessing business efficiency in the national tourism market of Uzbekistan through the use of econometric models. The work provides scientific and theoretical foundations for ensuring high quality and competitiveness in tourist services, presents methods for evaluating the level of competitiveness of services, and analyzes international experience in developing high-quality, competitive tourist services, as well as directions for adapting such experience to national conditions.

The monograph prepared by M. Amriddinova, Lecturer of the *Department of Tourism*, is devoted to the topic “Improving Methods for Increasing the Efficiency of Using Resources of Public Catering Enterprises in the Development of the Tourism Sector.” The work provides an in-depth analysis of theoretical, methodological, and practical issues related to improving the operations of public catering enterprises. During the research, factors influencing service efficiency were scientifically analyzed, including the relationship between tourists’ travel purposes and their food expenditure, and the author proposed a new conceptual definition reflecting the essence of this relationship.

In addition, the study substantiates, from a scientific and methodological perspective, mechanisms for attracting tourists, identifying their needs and preferences, managing economic potential, and evaluating performance in the tourism sector.

The monograph analyzes the level of tourist services, economic indicators, and efficiency of labor resource utilization in public catering enterprises of Samarkand Region, particularly using facilities located on Gastronomic Street as examples. Based on the findings, the necessity of improving resource management, enhancing service quality, and expanding the assortment of national dishes to address existing problems in the sector is emphasized.

In the final section of the monograph, directions for improving mechanisms to increase the efficiency of resources of public catering enterprises are proposed, highlighting priority measures such as increasing service activity, enriching customer experience, modernizing marketing strategies, and developing a national gastronomic brand.

Overall, the monograph contains scientific and practical recommendations aimed at enhancing the economic and organizational efficiency of public catering enterprises in the tourism sector and serves as an important theoretical basis and practical guide for the development of gastronomic tourism in Uzbekistan.

The content and methodological aspects of the monograph comply with established requirements.

Peer reviews recommending the monograph for publication are available.

After reviewing all proposals and recommendations submitted by Senate members regarding Agenda Item 4.9, the University Senate

RESOLVES:

1. Approve the monograph entitled “Improving Tourism Business Efficiency and Enhancing the Competitiveness of Services Provided to Tourists through the Use

of Econometric Models in the National Tourism Services Market,” prepared by PhD, Associate Professor B. Janzakov of the Department of International Business and Creative Economy, and the monograph entitled “Improving Methods for Increasing the Efficiency of Using Resources of Public Catering Enterprises in the Development of the Tourism Sector,” prepared by M. Amriddinova, Lecturer of the Department of Tourism, and authorize the publication of 20 copies of each monograph by the publishing house affiliated with the International University of Tourism and Cultural Heritage “Silk Road,” financed from the university’s extra-budgetary funds.

2. Assign control over the implementation of this decision to Z. Sulaymonov, Head of the Planning and Finance Department, and H. Karimov, Chief Specialist of the Editorial and Publishing Department.

**Minutes prepared by:
Chief Specialist of the Protocol
Secretariat Department**

A. Izbasarova

**LIST OF PERMANENT MEMBERS OF THE SENATE
OF “SILK ROAD” INTERNATIONAL UNIVERSITY OF TOURISM AND
CULTURAL HERITAGE**

September 26, 2025 Time: 15:00 Venue: Room 229

№	Full name	Position	Signature
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1.	prof. D.A.Nasimov	First Vice-Rector for Administrative Affairs, Deputy Chairman of the Senate	
2.	prof. R.J.Hoffmann	Vice-Rector for Academic Affairs	
3.	prof. T.Q.Zou	Vice-Rector for Research and Innovation	
4.	A.M.Gadayev	Head of the Administrative Affairs Department	
5.	A.Q.To'xtamishov	Head of the Education Quality Assurance and Accreditation Department	
6.	N.H.Xushvaqtov	Dean	
7.	N.A.Abduvaxidova	Head of the Department for Youth Affairs, Spirituality, and Enlightenment	
8.	S.N.Matlabov	Chairperson of the Primary Trade Union Organization	
9.	F.J.Nurov	Head of the Office Registrar Department	
10.	N.Sh.Mansurova	Head of the Research Department	
11.	T.I.Sultanov	Head of the Department of Languages and Global Studies	
12.	M.X.Sidikova	Head of the Department of History and Cultural Heritage	
13.	A.O.Odilov	Head of the Department of Tourism	
14.	T.K.Akramova	Head of the Department of Translation and Interpreting Studies	
15.	K.T.Mustayev	Professor of the Department of History and Cultural Heritage	
16.	A.A.Klykov	Associate Professor of the Department of Tourism (PhD)	
17.	N.M.Turdiyeva	Acting Associate Professor of the Department of Translation and Interpreting Studies (PhD)	
18.	E.Zeytullayev	President of the Student Parliament	

**LIST OF PERMANENT MEMBERS OF THE SENATE
OF “SILK ROAD” INTERNATIONAL UNIVERSITY OF TOURISM AND
CULTURAL HERITAGE**

№	Full name	Position	Signature
1.	prof. D.A.Nasimov	First Vice-Rector for Administrative Affairs, Deputy Chairman of the Senate	
2.	prof. R.J.Hoffmann	Vice-Rector for Academic Affairs	
3.	prof. T.Q.Zou	Vice-Rector for Research and Innovation	
4.	A.M.Gadayev	Head of the Administrative Affairs Department	
5.	A.Q.To‘xtamishov	Head of the Education Quality Assurance and Accreditation Department	
6.	N.H.Xushvaqtov	Dean	
7.	N.A.Abduvaxidova	Head of the Department for Youth Affairs, Spirituality, and Enlightenment	
8.	S.N.Matlabov	Chairperson of the Primary Trade Union Organization	
9.	F.J.Nurov	Head of the Office Registrar Department	
10.	M.Yorqulov	Head of the Department for Educational Process Planning and Development	
11.	N.Sh.Mansurova	Head of the Research Department	
12.	T.I.Sultanov	Head of the Department of Languages and Global Studies	
13.	O.F.Boynazarov	Head of the Department of History and Cultural Heritage	
14.	X.I.Ibragimov	Head of the Department of Tourism	

15.	T.K.Akramova	Head of the Department of Translation and Interpreting Studies	
16.	N.A.Rakhimova	Head of the Department of International Business and Creative Economy	
17.	N.M.Turdiyeva	Acting Associate Professor of the Department of Translation and Interpreting Studies (PhD)	
18.	VACANT	President of the Student Parliament	