

MINUTES OF THE 9th MEETING
OF THE SENATE OF “SILK ROAD” INTERNATIONAL UNIVERSITY
OF TOURISM AND CULTURAL HERITAGE

Chairperson:

First Vice-Rector for Administrative Affairs
D.A. Nasimov

Secretary:

Chief Specialist of the Protocol Department
A. Izbasarova

October 31, 2025

Time: 14:00

Venue: 229

Participants:

D.A. Nasimov, R.J. Hoffmann, T.Q. Zou, A. Gadayev, A. To‘xtamishov, N. Xushvaqto‘v, N. Abduvakhidova, S. Matlabov, F. Nurov, N. Mansurova, T. Sultanov, T. Akramova, N. Turdiyeva.

Invited: Sh. Mardanova.

AGENDA:

1. Directive documents of the Administration of the President of the Republic of Uzbekistan, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change and the Tourism Committee, the Ministry of Higher Education, Science and Innovation, as well as the

regional

government.

Information of the First Vice-Rector Prof. D.A. Nasimov.

2. On the status of execution of appeals from individuals and legal entities received by the university during January–October 2025, as well as assignments received through the university’s “edo.ijro.uz” electronic system.

Information of the Head of the Executive Discipline, Office and Archive Department Sh. Mardanova.

3. On approval of the guidelines developed for writing Graduation Qualification Works and Master’s Dissertations (Thesis) for graduates of bachelor’s degree programs and master’s specialties in the 2025/2026 academic year.

Information of the Head of the Department for Planning and Development of the Educational Process M. Yorqulov.

4. On the formation of the contingent for retraining and advanced training courses of managerial and pedagogical staff of the university for 2026 in order to ensure the implementation of Resolution No. 797 of the Cabinet of Ministers of the Republic of Uzbekistan dated September 23, 2019 “On additional measures to further improve the system of advanced training of managerial and pedagogical personnel of higher educational institutions”. Information of the Head of the Department for Planning and Development of the Educational Process M. Yorqulov.

5. On approval of bachelor’s degree programs in which final state attestation will be conducted in the form of a graduation qualification work and testing in the 2025/2026 academic year, in order to ensure the implementation of paragraph 3 of Order No. 472 of the Ministry of Higher Education, Science and Innovation dated December 23, 2024. Information of the Head of the Department for Planning and Development of the Educational Process M. Yorqulov.

6. Various issues.

6.1. On recommending for publication the monograph titled “Organizational and Economic Mechanism for Increasing the Competitiveness of Retail Enterprises” prepared by Acting Associate Professor, PhD Sultanova Nigina Utkurovna of the Department of “International Business and Creative Economy” for students of the 60410100 – “Economics” education program. Information of the Head of the Department of “International Business and Creative Economy” N. Rakhimova.

6.2. On recommending assistant teacher Shukurov Ikrom of the Department of “International Business and Creative Economy” for the position of senior lecturer.

Information of the Head of the Department of “International Business and Creative Economy” N. Rakhimova.

6.3. On recommending for publication the study guide titled “Introduction to the Restoration and Reconstruction of Architectural Monuments” prepared by Acting Professor Xidirov Muhsin Mikhaylovich of the Department of “History and Cultural Heritage” for the master’s specialty 70211004 – Museology, conservation, restoration and preservation of historical and cultural objects. Information of the Head of the Department of “History and Cultural Heritage” O. Boynazarov.

6.4. On recommending for publication:

- the study guide “Project management in Tourism” prepared by teachers of the Department of “Tourism” for students of the 61010100 – “Tourism and Hospitality” education program,
- the study guide “Introduction to Marketing” prepared by teachers of the same department for students of the 60411200 – “Marketing” education program,
- the study guide “Routes and Destinations in Tourism” prepared by PhD, Associate Professor N.Sh. Mansurova, Head of the Department of “Tourism” PhD X. Ibragimov, and assistant teachers Z. Mahmudova, R. Rofeyeva for students of the 61010100 – “Tourism and Hospitality” education program.

Information of the Head of the Department of “Tourism” X. Ibragimov.

6.5. On recommending for publication the textbook titled “Human Resources Management” prepared by N.Sh. Mansurova for students of the 60410800 – “Management” bachelor’s degree program (full-time education). Information of the Head of the Department of “Tourism” X. Ibragimov.

6.6. On encouraging teachers who obtained a scientific degree (PhD) in 2025 at the university.

Information of the Head of the Scientific Research Department N. Mansurova.

ISSUE 1

Heard: The report of the First Vice-Rector D.A. Nasimov “On the implementation of directive documents of the Presidential Administration, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change, the Tourism Committee, the Ministry of Higher Education, Science and Innovation, as well as the regional government” was heard.

I. In Order No. 380-AF dated November 11, 2025 of the Tourism Committee under the Ministry of Ecology, Environmental Protection and Climate Change of the Republic of Uzbekistan, the following information is provided regarding the implementation of paragraph 7 of Annex 8 of the Presidential Decree No. PF-87 dated May 15, 2025:

1. According to paragraph 7 of Annex 8 of the Presidential Decree No. PF-87 dated May 15, 2025, preferential preparatory Chinese language courses for 200 guide-interpreters shall be organized during 2025–2026 at the expense of the Tourism Support Fund.
2. Chinese language courses for guide-interpreters at the university shall begin on November 12, 2025, and the involvement of experienced professors and teaching staff in the courses shall be ensured.

All proposals and recommendations made by the members of the Senate on Issue 1 of the agenda were considered, and the University Senate

RESOLVES:

1. The report of the First Vice-Rector D.A. Nasimov “On the implementation of directive documents of the Presidential Administration, the Cabinet of Ministers, the Ministry of Ecology, Environmental Protection and Climate Change, the Tourism Committee, the Ministry of Higher Education, Science and Innovation, as well as the regional government” shall be accepted for information.
2. Paragraph 7 of Annex 8 of the Presidential Decree No. PF-87 dated May 15, 2025 “On measures to sharply increase the flow of tourists and rapidly expand the scope of tourism services in 2025–2026 and to enhance the role and importance of tourism in the economy” shall be accepted for execution.
3. Chinese language courses for guide-interpreters at the university shall begin on November 12, 2025, and the involvement of experienced professors and teaching staff shall be ensured.
4. Within one month, measures shall be taken to organize training courses for guide-interpreters in accordance with Annex 2 of the Presidential Resolution No. PQ-269 dated July 18, 2024.
5. Organizational measures shall be taken to ensure the full implementation of this assignment and to organize subsequent Chinese language courses for guide-interpreters starting from January 2026.

Responsible: Head of the Department of Written and Oral Translation Studies – T. Akramova.

ISSUE 2

Heard:

The report of the Head of the Discipline Enforcement, Office and Archive Department, Sh. Mardanova, was heard regarding the implementation status of assignments received during January–October 2025 through the “edo.ijro.uz” electronic system, as well as appeals submitted by individuals and legal entities to the University.

A total of 4,029 documents were received by the University through the “edo.ijro.uz” electronic system in January–October 2025 from the Decrees and Resolutions of the President of the Republic of Uzbekistan, Resolutions of the Cabinet of Ministers, the Committee for Tourism under the Ministry of Ecology, Environmental Protection and Climate Change of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, the Samarkand Regional Hokimiyat, and other organizations. Out of these, 3,800 documents were executed in a timely manner, while 229 assignments are currently under execution.

As of October 2025, 3 appeals were received from individuals and legal entities.

A total of 3 appeals were received via the University “edo.ijro.uz” system and electronic mail, and all appeals were executed within the established deadlines.

The meeting also considered Protocol No. 76 of the Ministry of Higher Education, Science and Innovation, concerning the results of monitoring the execution of control assignments issued by the President of the Republic of Uzbekistan, the Head of the Presidential Administration, and the Cabinet of Ministers within the “Ijro.gov.uz” system for January–October 2025, as well as the urgent measures to be implemented to ensure full and effective execution of all assignments during November–December 2025.

Having considered all proposals and recommendations of the Senate members, the University Senate

RESOLVES:

1. The report of the Head of the Discipline Enforcement, Office and Archive Department, Sh. Mardanova, on the implementation status of assignments received via the “edo.ijro.uz” electronic system and appeals submitted by individuals and legal entities for January–October 2025 shall be taken into consideration.

2. Vice-rectors, heads of departments, dean's office, and heads of departments (T. Sultanov, O. Boynazarov, H. Ibragimov, T. Akramova, N. Raximova) shall be assigned the following responsibilities:
 - The execution of all assignments received from the Laws of the Republic of Uzbekistan, Presidential Decrees and Resolutions, Resolutions and Orders of the Cabinet of Ministers, as well as instructions from the Committee for Tourism under the Ministry of Ecology, Environmental Protection and Climate Change, the Ministry of Higher Education, Science and Innovation, the Regional Hokimiyat, and other bodies, shall be ensured through the "edo.ijro.uz" electronic platform in strict compliance with established deadlines and quality requirements;
 - Disciplinary measures shall be applied in accordance with University Order No. 4 dated 9 January 2024 against responsible executors in cases where assignments are not executed within the established time limits or are executed with delay;
 - Compliance with established legal procedures in handling appeals from individuals and legal entities shall be ensured. Disciplinary measures shall be applied in accordance with University Order No. 32 dated 27 February 2024 against officials who fail to ensure timely execution or demonstrate negligence in handling appeals.
3. Vice-rectors, heads of departments, dean's office, and heads of departments shall ensure strict compliance with the established procedures for handling appeals submitted by individuals and legal entities received by the University.
4. Disciplinary measures shall be applied in accordance with University Order No. 32 dated 27 February 2024 against officials who fail to execute or who delay the execution of appeals.

ISSUE 3

Heard:

The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, was heard regarding the approval of guidelines for writing Graduation Qualification Works and Master's Dissertations (Thesis) for graduates of the 2025/2026 academic year.

It was noted that the guidelines for Graduation Qualification Works and Master's Dissertations (Thesis) for the 2025/2026 academic year shall be revised and approved by experienced professors and academic staff of the University. It was further emphasized that the guidelines shall be developed in accordance with the regulations on Final State Attestation and other applicable нормативs of the Ministry of Higher Education, Science and Innovation.

Having considered all proposals and recommendations of the Senate members, the University Senate

RESOLVES:

1. The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, regarding the revision and approval of guidelines for Graduation Qualification Works and Master's Dissertations (Thesis) for the 2025/2026 academic year shall be taken into consideration.
2. The Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, shall ensure that guidelines for Graduation Qualification Works and Master's Dissertations for bachelor's and master's graduates of the 2025/2026 academic year are developed by the heads of departments no later than 10 November 2025.
3. The Department for Planning and Development of the Educational Process **shall ensure** that the approved guidelines for writing Graduation Qualification Works and Master's Dissertations (Thesis) are communicated to all graduating students.

ISSUE 4

Heard:

The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, was heard regarding the formation of the contingent of managerial and teaching staff for retraining and professional development courses in 2026, in order to ensure the implementation of Cabinet of Ministers Resolution No. 797 dated 23 September 2019 "On additional measures for further improvement of the system of advanced training of managerial and teaching staff of higher education institutions."

The issue of systematic organization of retraining and professional development of managerial and teaching staff of the University was considered.

It was emphasized that applications for the contingent of trainees for retraining and professional development courses for managerial and teaching staff of higher education institutions shall be accepted through the unified electronic platform of the Institute for Retraining and Professional Development of Higher Education Personnel – <https://my.bimm.uz>. Accordingly, it was noted that training plans for managerial and teaching staff for 2026 shall be formed separately for all faculties and departments of the University. It was further stated that the list of academic staff by departments shall be formed by 25 October 2025, and shall be entered into the electronic system by 5 November 2025.

After reviewing all proposals and recommendations of the Senate members, the University Senate

RESOLVES:

1. The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, on ensuring the participation of the University's managerial and teaching staff in retraining and professional development courses in 2026 in accordance with Cabinet of Ministers Resolution No. 797 dated 23 September 2019, shall be taken into consideration.
2. Heads of departments shall ensure that applications for retraining and professional development courses for managerial and teaching staff for 2026 are formed by 3 November 2025 in the context of respective departments.
3. The Human Resources (HR) Department and the Department for Planning and Development of the Educational Process shall be assigned the task of entering the formed applications into the unified electronic system of the Institute for Retraining and Professional Development of Higher Education Personnel (<https://my.bimm.uz>) by 5 November 2025.

ISSUE 5

Heard:

The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, was heard regarding the approval of bachelor's degree programmes that will undergo Final State Attestation (FSA) in the 2025/2026 academic year in the form of Graduation Qualification Work and test examinations, in order to ensure the implementation of paragraph 3 of Order No. 472 dated 23 December 2024 of the Ministry of Higher Education, Science and Innovation.

In accordance with the said Order, the form and procedure of Final State Attestation (FSA) for bachelor's degree programmes were considered. It was determined that FSA may be conducted either in the form of a Graduation Qualification Work (thesis) or a test examination. Accordingly, it was established that the list of bachelor's degree programmes for the 2025/2026 academic year, specifying the form of FSA (thesis or test), shall be approved.

After reviewing all proposals and recommendations of the Senate members, the University Senate

RESOLVES:

1. The report of the Head of the Department for Planning and Development of the Educational Process, M. Yorqulov, regarding the approval of bachelor's degree programmes subject to Graduation Qualification Work and test-based Final State Attestation for the 2025/2026 academic year in accordance with Order No. 472 dated 23 December 2024 of the Ministry of Higher Education, Science and Innovation, shall be taken into consideration.
2. For the 2025/2026 academic year, the Final State Attestation shall be conducted in the form of Graduation Qualification Work for the following bachelor's degree programmes:
61010400 Tourism (by fields of activity), 61010500 Tour guiding and interpreting activities (English language), 60411200 Management (by sectors and fields), 60411700 Logistics (tourism logistics), 61010100 Hotel Management, 60212100 Museology (by types), 60220400 Archaeology, 60212200 Cultural Heritage Conservation.
3. For graduates of the part-time education form in the 2025/2026 academic year, the list of test-based Final State Attestation subjects shall be approved in accordance with the annex and shall be officially communicated to students.
4. The preparation of test materials for the Final State Attestation subjects for part-time education graduates of the 2025/2026 academic year shall be assigned to the "Tourism" and "History and Cultural Heritage" departments. The test materials shall be prepared by 15 December 2025 and shall be submitted in an approved form to the Department for Planning and Development of the Educational Process.

6. VARIOUS ISSUES

6.1.

The information of the Head of the Department "International Business and Creative Economy" N. Rakhimova, regarding the recommendation for publication of the monograph titled "*Organizational and Economic Mechanism for Enhancing the Competitiveness of Retail Enterprises*", prepared by Associate Professor (acting), PhD Sultanova Nigina Utkurovna for students of the 60410100 – Economics educational program, was heard.

The monograph develops a methodology for analyzing the activities of retail enterprises and proposes a system of indicators for assessing competitiveness. In particular, it presents effective methods for determining the level of competitiveness based on indicators such as turnover, service quality, marketing strategies, use of innovative technologies, and personnel potential. It also explores foreign experience in improving customer service quality in the retail services market and identifies directions for its application in the Republic.

The monograph meets the established methodological and academic requirements. Peer reviews confirming its readiness for publication are available.

Having considered all proposals and recommendations of the Senate members on agenda item 6.1, the University Senate

RESOLVES:

1. The information of the Head of the “International Business and Creative Economy” Department, N. Rakhimova, is accepted for information.
2. The monograph titled “*Organizational and Economic Mechanism for Enhancing the Competitiveness of Retail Enterprises*” prepared by Associate Professor (acting), PhD Sultanova Nigina Utkurovna is approved for publication, and permission is granted for printing 20 copies at the publishing house of the “Ipak Yoli” International University of Tourism and Cultural Heritage using extra-budgetary funds of the university.
3. Control over the implementation of this decision is assigned to the Head of the Finance and Planning Department Z. Sulaymonov and Chief Specialist of the Editorial and Publishing Department H. Karimov.

6.2.

The information of the Head of the “International Business and Creative Economy” Department, N. Rakhimova, regarding the recommendation to promote Assistant Lecturer Shukurov Ikrom to the position of Senior Lecturer was heard.

Shukurov Ikrom Abdurashitovich was born on 14 November 1984 in Payariq district, Samarkand region, and is of Uzbek nationality. He has a higher education degree. In 2006, he completed his Master’s degree in “Differential Equations” at Samarkand State University.

His professional career includes the following positions:

- 2006–2013: Teacher at Academic Lyceum No. 1 under Samarkand Institute of Agriculture
- 2013–2015: Deputy Director for Academic Affairs at the same lyceum
- 2016: Dispatcher at the Faculty of Service and Tourism, Samarkand Institute of Economics and Service
- 2016–2018: Assistant at the Department of Higher Mathematics
- 2018–2020: Assistant at the Department of Higher Mathematics and Information Technologies
- 2020–2021: Assistant at the Department of Higher Mathematics

- 2022: Head of the Student Accommodation Coordination Department, Samarkand State University of Veterinary Medicine, Animal Husbandry and Biotechnology
- 2022–2024: Assistant at the Department of Higher Mathematics, Samarkand Institute of Economics and Service
- 2024: Senior Lecturer at the Department of Higher Mathematics
- 2024–2025: Head of the Academic Affairs Department, Samarkand Institute of Economics and Service
- Since 01 February 2025: Head of the Department for Organization of the Educational Process, Samarkand Institute of Economics and Service
- 2023–30 June 2025: Part-time Assistant Lecturer at the “Tourism” Department of “Ipak Yoli” International University
- Since 6 October 2025: Part-time Assistant Lecturer at the “International Business and Creative Economy” Department of “Ipak Yoli” International University

Currently, he is an independent researcher at Karshi State Technical University in the specialty 08.00.06 – Econometrics and Statistics. He has published more than fifteen scientific articles and abstracts. Among his recent publications are articles in international and national journals such as *American Journal of Economics and Business Management*, *Academic Journal of Digital Economy and Stability*, *Yashil iqtisodiyot va taraqqiyot*, *Servis, Economy and Society*, and *Journal of Marketing, Business and Management*, as well as numerous conference papers on tourism economics and econometric modeling.

He is recognized as an active and respected member of the university community and continuously improves his professional and pedagogical skills. He actively participates in university and international events.

Considering his contributions, confidence was expressed in his further professional growth as a qualified academic specialist.

Having considered all proposals and recommendations of Senate members on agenda item 6.2, the University Senate

RESOLVES:

1. The information of the Head of the “International Business and Creative Economy” Department, N. Rakhimova, is accepted for information.
2. Assistant Lecturer Shukurov Ikrom is recommended for promotion to the position of Senior Lecturer.
3. Control over implementation is assigned to the Human Resources Department Head A. Xolbayev and the Finance and Planning Department Head Z. Sulaymonov.

6.3.

The information of the Head of the “History and Cultural Heritage” Department, O. Boynazarov, regarding the recommendation for publication of the teaching manual titled “*Introduction to Restoration and Reconstruction of Architectural Monuments*” prepared by Acting Professor M. M. Xidirov for the master’s program 70211004 – Museology, Conservation, Restoration, and Preservation of Cultural Heritage, was heard.

The teaching manual is intended for students of the specified master’s program. It may also serve as informative material for specialists working in restoration and reconstruction of architectural monuments. It addresses issues related to the preservation and use of cultural heritage monuments, which are highly relevant today.

The importance of cultural heritage preservation has increasingly been recognized as one of the key issues of modern society. Principles of careful treatment of historical monuments were formed in the early years of independence of the Republic of Uzbekistan. In recent decades, significant attention has been paid to this field, reflected in the Law of the Republic of Uzbekistan “On Protection and Use of Historical and Cultural Monuments” adopted on 30 August 2001, as well as in a number of decrees related to the protection of historical cities and architectural monuments.

The teaching manual meets the established academic and methodological requirements. Peer reviews are available.

Having considered all proposals and recommendations, the University Senate

RESOLVES:

1. The information is accepted for consideration.
2. The teaching manual is approved for publication, and permission is granted to print 20 copies at the university publishing house using extra-budgetary funds.
3. Control over implementation is assigned to the Finance and Planning Department and the Editorial and Publishing Department.

6.4.

The Head of the “Tourism” Department, X. Ibragimov, presented information regarding the recommendation for publication of three teaching materials prepared by faculty members:

- *Project Management in Tourism*
- *Introduction to Marketing*
- *Routes and Destinations in Tourism*

These materials were prepared for students of the 61010100 – Tourism and Hospitality, and 60411200 – Marketing programs. They integrate theoretical knowledge with practical case studies and international experience.

The “Project Management in Tourism” textbook is a well-structured resource combining classical project management principles with the specific operational, social, and cultural aspects of the tourism industry. It covers all stages of the project life cycle (initiation, planning, implementation, monitoring, and evaluation), including tools such as Work Breakdown Structure (WBS), stakeholder mapping, budgeting, and risk analysis.

The manual also emphasizes sustainability and stakeholder engagement, highlighting environmental, social, and economic dimensions of tourism projects. It prepares students for responsible leadership in the tourism sector.

Case studies and international examples significantly enhance the educational value of the manual, allowing students to develop analytical thinking and cultural adaptability competencies.

The “Introduction to Marketing” textbook defines marketing as a central management function of modern organizations, focusing on understanding customer needs, creating value, and building profitable relationships. It covers marketing environment, strategy, consumer behavior, research, pricing, branding, and communication. It develops competencies such as market analysis, strategy formulation, and application of the 4P model (product, price, place, promotion).

Students gain practical skills through case studies and real business examples in the tourism industry.

The “Routes and Destinations in Tourism” manual is written in accordance with modern academic standards and includes topics related to tourism destinations, routes, and their essential characteristics. It also incorporates theoretical material on innovation processes, life cycles, and development models.

Having considered all proposals, the University Senate

RESOLVES:

1. The information is accepted for consideration.
2. All three teaching materials are approved for publication, and permission is granted to print 20 copies each using extra-budgetary funds.
3. Control is assigned to the Finance and Publishing Departments.

6.5.

The information of the Head of the “Tourism” Department, X. Ibragimov, regarding the recommendation for publication of the textbook “*Human Resources Management*” prepared by PhD N. Sh. Mansurova for students of the 60410800 – Management program (full-time undergraduate level), was heard.

The textbook has been introduced into the educational process and is fully suitable for first-year students of the Management program. It complies with the curriculum and fully covers the course content.

The textbook meets international educational standards and covers the main conceptual areas of Human Resources Management. It includes interactive tasks, practical examples, and case studies. Each topic is developed in a systematic and scientific manner, enabling students to master both theoretical and practical aspects of tourism and hospitality management.

The textbook provides students with comprehensive, modern, and practical knowledge, contributing to the development of highly qualified professionals.

The textbook meets the required methodological and academic standards. Peer reviews are available.

Having considered the matter, the University Senate

RESOLVES:

1. The information is accepted for consideration.
2. The textbook is approved for publication, and permission is granted to print 20 copies at the university publishing house using extra-budgetary funds.
3. Control is assigned to the Finance and Publishing Departments.

6.6.

The information of the Head of the Research Department, N. Mansurova, regarding incentives for employees who obtained a PhD degree in 2025 was heard.

According to Clause 3 of Chapter 4 of the Regulation on Incentives, Bonuses, and Material Assistance for academic staff and employees of the “Ipak Yoli” International University of Tourism and Cultural Heritage, employees who obtain a PhD degree are entitled to a one-time bonus of up to one month’s salary from the university budget and extra-budgetary funds.

It was noted that the following staff members successfully defended their PhD dissertations:

- Gulrukh Nabiyeva Yusupova (PhD in Pedagogical Sciences) – 24 September 2025
- Botir Pardayev (PhD in Economics) – 31 October 2025
- Muhammadmurod Yorqulov (PhD in Economics) – 31 October 2025

Based on Clause 3.15, these employees are proposed to be awarded a one-time bonus equal to one month's salary.

Having considered all proposals, the University Senate

RESOLVES:

1. The information is accepted.
2. A one-time bonus equal to one month's salary shall be awarded to the above-mentioned staff members.
3. Control over implementation is assigned to the Finance and Planning Department Head Z. Sulaymonov.

Minute-taking Secretary:

Chief Specialist of the Protocol

Secretariat Department

A. Izbasarova

LIST OF PERMANENT MEMBERS OF THE SENATE

of "Silk Road" International University of Tourism and Cultural Heritage

Date: 31 October 2025
Time: 15:00
Venue: 109

№	Full name	Position	Signature
1.	prof. D.A.Nasimov	First Vice-Rector for Administrative Affairs, Deputy Chair of the Senate	

2.	prof. R.J.Hoffmann	Vice-Rector for Academic Affairs	
3.	prof. T.Q.Zou	Vice-Rector for Research and Innovation	
4.	A.M.Gadayev	Head of Administrative Department	
5.	A.Q.To‘xtamishov	Head of Quality Assurance and Accreditation Department	
6.	N.H.Xushvaqtov	Dean	
7.	N.A.Abduvaxidova	Head of Youth Affairs, Spirituality and Enlightenment Department	
8.	S.N.Matlabov	Chair of Trade Union Primary Organization	
9.	F.J.Nurov	Head of Registrar Office	
10.	M.Yorqulov	Head of Academic Planning and Development Department	
11.	N.Sh.Mansurova	Head of Research Department	
12.	T.I.Sultanov	Head of “Languages and Global Studies” Department	
13.	O.F.Boynazarov	Head of “History and Cultural Heritage” Department	
14.	X.I.Ibragimov	Head of “Tourism” Department	
15.	T.K.Akramova	Head of “Written and Oral Translation Studies” Department	
16.	N.A.Raximova	Head of “International Business and Creative Economy” Department	
17.	N.M.Turdiyeva	Associate Professor, PhD, “Written and Oral Translation Studies” Department	
18.	VACANT	President of Student Parliament	

