

**MINUTES OF THE 1st MEETING OF THE SENATE
OF THE “SILK ROAD” INTERNATIONAL UNIVERSITY OF TOURISM
AND CULTURAL HERITAGE**

Chairperson: First Vice-Rector for
Administrative Affairs D.A. Nasimov

Secretary: Chief Specialist of the Protocol Office
A. Izbasarova

Date: February 2, 2026

Time: 14:30

Venue: Room 229

Participants: D.A.Nasimov, R.J.Hoffmann, T.Q.Zou, A.Gadayev, A.Tukhtamishov, N.Khushvaqtoev, M.Yorqulov, S.Matlabov, N.Mansurova, T.Sultanov, T.Akramova, N.Turdiyeva, O.Boynazarov, N.Rakhimova, H.Ibragimov.

Invited: Sh. Mardanova

AGENDA

1. On the implementation of directive documents issued by the Presidential Administration of the Republic of Uzbekistan, the Cabinet of Ministers, the Tourism Committee of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovation, and the regional administration.

Report by First Vice-Rector Prof. D.A. Nasimov

2. On the status of execution of appeals received from individuals and legal entities by the university during January 5–30, 2026, as well as the implementation of assignments received through the university’s electronic system “edo.ijro.uz”.

Report by the Head of the Executive Discipline, Records Management and Archives Department Sh. Mardanova.

3. On the approval of the University Work Plan for 2026.

Report by Chief Specialist of the Protocol Office A. Izbasarova

4. Miscellaneous Issues

4.1. On recommending PhD., N. Rakhimova, Acting Associate Professor of the Department of International Business and Creative Economy, for obtaining the academic title of Associate Professor.

Report by the Head of the Research Department N. Mansurova

4.2. On the approval of individual work plans, theoretical and methodological programs, dissertation topics, and the approval of scientific advisors to be assigned to 6

doctoral candidates admitted to basic doctoral studies and 4 candidates recommended for independent research (DSc) for the first quarter of 2026.

Report by the Head of the Research Department N. Mansurova

4.3. On the approval of dissertation topics for foreign independent researchers admitted to the program and the appointment of local and foreign scientific supervisors.

Report by the Head of the Research Department N. Mansurova

4.4. On recommending young researchers for short-term scientific internships in foreign organizations in order to ensure the implementation of the relevant clause of the target indicators for the use of budget funds (2025–2027), approved by Appendix 7 of Presidential Resolution No. PQ-455 dated December 25, 2024, as announced by the Innovation Development Agency under the Ministry of Higher Education, Science and Innovation on December 1, 2025.

Report by the Head of the Research Department N. Mansurova

4.5. On publishing the proceedings of the conference entitled “Modern Approaches to Sustainable Development of Tourism and Cultural Heritage”, organized within the framework of the “1st Student Forum” held on December 15–18, 2025, in the form of a collected volume.

Report by the Head of the Research Department N. Mansurova

4.6. Regarding the incentivization of university faculty and staff to publish scientific articles in journals indexed in international scientific and technical databases (Web of Science, Scopus, and Elsevier).

Report by the Head of the Research Department N. Sh. Mansurova

4.7. On changing the specialization code of independent researcher Maxmadiyeva Charos Khayrullayevna from 08.00.13 – “Management” to 08.00.17 – “Tourism and Hospitality Activities” and re-approving her dissertation topic after discussion.

Report by the Head of the Research Department N. Sh. Mansurova

4.8. Regarding the recommendation for publication of the textbook "Ancient History of Uzbekistan," prepared by Mastura Sidikova, Acting Professor of the "History and Cultural Heritage" Department, for students of the 60220400 – Archaeology and 60210300 – Museum Studies programs.

**Report by the Head of the Department of Academic Planning and Development
M.A. Yorqulov**

4.9. On recommending Associate Professor N. Sh. Mansurova of the Department of Tourism for the academic title of Professor in the specialty 08.00.13 – “Management” (Economic Sciences).

Report by the Head of the Department of Tourism H. Ibragimov

ITEM 1

Heard: The report of First Vice-Rector D.A. Nasimov on “The implementation of directive documents of the Presidential Administration of the Republic of Uzbekistan, the

Cabinet of Ministers, the Tourism Committee of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovation, and the regional administration” was heard.

Regarding the implementation of the Resolution of the President of the Republic of Uzbekistan No. PQ-5 dated January 12, 2026:

1. It was noted that an assignment had been received through the “ijro.gov.uz” system concerning the implementation of Clause 38 of Appendix 2 of the Resolution “On measures for the establishment of the ‘Fergana’ tourism and recreational zone”, specifically regarding “the organization of training, retraining, and professional development of qualified specialists in the field of tourism.”

Regarding the implementation of the Action Plan (Roadmap) No. 01-12-395 dated September 26, 2025 of the Ministry of Higher Education, Science and Innovation:

1. Information was provided on the implementation of tasks specified in Clauses 40-41-42 of the Action Plan (Roadmap) for 2025/2026 aimed at implementing agreements and signed documents within the framework of the Uzbekistan–China Education Forum.

After considering all proposals and recommendations presented by the members of the Senate on Item 1 of the agenda, the University Senate

RESOLVES:

1. The report of First Vice-Rector D.A. Nasimov on “The implementation of directive documents of the Presidential Administration of the Republic of Uzbekistan, the Cabinet of Ministers, the Tourism Committee of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovation, and the regional administration” shall be accepted for information and execution.

2. The implementation of Clause 38 of Appendix 2 of the Resolution “On measures for the establishment of the “Fergana” tourism and recreational zone” shall be ensured.

Responsible persons: A.Sultanov, M.Yorqulov. **Deadlines:** June 25, 2026; December 25, 2026; June 25, 2027; December 25, 2027; June 25, 2028; December 25, 2028; June 25, 2029; December 25, 2029

3. The implementation of the tasks specified in Clauses 40-41-42 of the Action Plan (Roadmap) No. 01-12-395-xdfu dated September 26, 2025 of the Ministry of Higher Education, Science and Innovation, “On the implementation of agreements reached and documents signed within the framework of the Uzbekistan – China Education Forum for 2025/2026”, shall be ensured.

Responsible persons: 1. Clause 40.1 – N.Mansurova (Deadline: March 2, 2026)

2. Clause 40.2 – M.Yorqulov (Deadline: March 2, 2026)

3. Clause 41 – N.Mansurova (Deadline: March 2, 2026)

4. Clause 42.1 – M.Yorqulov (Deadline: March 2, 2026)

5. Clause 42.2 – M.Yorqulov (Deadline: February 24, 2026)

6. Clause 42.3 – M.Yorqulov (Deadline: March 2, 2026)

ITEM 2

Heard: The report of the Head of the Executive Discipline, Records Management and Archive Department, Sh. Mardanova, on “The status of execution of appeals received from individuals and legal entities, as well as assignments received through the university’s ‘edo.ijro.uz’ electronic system during January 5–30, 2026” was heard.

During the period from January 5 to January 30, 2026, a total of **230 documents** were received through the “edo.ijro.uz” electronic system from:

- Decrees and Resolutions of the President of the Republic of Uzbekistan
- Resolutions of the Cabinet of Ministers
- The Tourism Committee
- The Ministry of Higher Education, Science and Innovation
- Samarkand Regional Administration
- Various organizations

Out of these, **168 documents were executed on time**, and **62 assignments are currently in progress**. Additionally, **2 appeals** from individuals and legal entities were executed on time. Furthermore, it was noted that regular reports on incoming documents and appeals from various organizations are presented at Senate meetings.

After considering all proposals and recommendations presented by Senate members on Item 2 of the agenda, the University Senate

RESOLVES:

1. The report of the Head of the Executive Discipline, Records Management and Archive Department, Sh. Mardanova, on “The status of execution of appeals received from individuals and legal entities by the University during January 5–30, 2026, as well as the implementation of assignments received through the University’s ‘edo.ijro.uz’ electronic system” shall be accepted for information.

2. Vice-rectors, heads of departments, faculty deans, and heads of departments (T.Sultanov, O.Boynazarov, H.Ibragimov, T.Akramova, N.Rakhimova) shall be assigned to:

- ensure the timely and high-quality execution of all types of assignments received from the Laws of the Republic of Uzbekistan, Resolutions and Decrees of the President of the Republic of Uzbekistan, Resolutions and Orders of the Cabinet of Ministers, the Tourism Committee under the Ministry of Ecology, Environmental Protection and Climate Change, the Ministry of Higher Education, Science and Innovation, regional authorities, as well as other organizations and institutions, through the use of the “edo.ijro.uz” electronic platform, with strict adherence to established deadlines;

- apply disciplinary measures, in accordance with the University Order No. 4 dated January 9, 2024, to responsible executors who fail to complete assignments within the established deadlines or complete them after the deadline;

- ensure compliance with the procedures established by legislation when handling appeals from individuals and legal entities, and apply disciplinary measures, in accordance with University Order No. 32 dated February 27, 2024, to responsible persons who demonstrate negligence in execution, fail to ensure timely implementation, or complete tasks after the deadline.

3. Vice-rectors, heads of departments, deans, and heads of departments shall ensure compliance with the procedures established by legislation in handling appeals received by the University from individuals and legal entities.

4. Disciplinary measures shall be applied, in accordance with University Order No. 32 dated February 27, 2024, to responsible persons who fail to ensure the timely execution of appeals received by the University or complete them after the established deadlines.

ITEM 3

Heard: The report of the Chief Specialist of the Protocol Office, A. Izbasarova, on “The approval of the University Work Plan for 2026” was heard.

The Protocol Office developed the Work Plan of the International University of Tourism and Cultural Heritage “Silk Road” for 2026. It was noted that all departments and chairs had previously submitted their Work Plans, approved by the First Vice-Rector, to the Department of Executive Discipline, Records Management and Archive. These plans were consolidated and prepared in a generalized form, and it was proposed to approve the University Work Plan for 2026 at the general meeting.

After consideration of all proposals and recommendations presented by the Senate members on Item 3 of the agenda, the University Senate

RESOLVES:

1. The report of Chief Specialist of the Protocol Office A. Izbasarova on the approval of the University Work Plan for 2026 shall be accepted for information.

2. The University Work Plan for 2026 shall be approved.

3. Future Senate meetings shall be organized in accordance with the approved Work Plan of the University for 2026.

4. It shall be established that current and pressing issues will be additionally discussed at Senate meetings.

ITEM 4. MISCELLANEOUS ISSUES

Heard:

4.1. The report of the Head of the Research Department, N. Mansurova, on “recommending PhD N. Rakhimova, Acting Associate Professor of the Department of International Business and Creative Economy, for obtaining the academic title of Associate Professor” was heard.

Nilufar Aminovna Rakhimova was transferred to the position of Head of the Department of International Business and Creative Economy by Order No. 466-X of the Rector of the International University of Tourism and Cultural Heritage “Silk Road” dated October 3, 2025. Since January 6, 2025, she has been working as Acting Associate Professor of the Department of Tourism (Order No. 21-X dated January 8, 2025), and since October 3, 2025, she has also been working as Acting Associate Professor at the Department of International Business and Creative Economy.

The teaching and methodological materials prepared and published by N.A. Rakhimova, including those related to conducting practical classes, completing course

papers, undergoing qualification internships, and preparing reports, significantly contribute to providing students with in-depth knowledge, improving the effectiveness of teaching, and ensuring the methodological support of the educational process. Furthermore, the applicant actively participates in the development of modern educational and methodological programs and complexes in the disciplines taught at the University.

In particular, the following teaching materials prepared by N.A. Rakhimova are widely used in the educational process:

- *“World Economy and International Relations”* (approved by Samarkand State University, Certificate No. 246, November 30, 2020);
- *“Research Methods in Tourism”*;
- *“Environmental Management”* (approved for publication by the Senate, March 29, 2024, Decision No. 2);
- *“Human Resource Management in Tourism and Hospitality”* (approved June 27, 2025, Decision No. 8);
- *“Project Management in Tourism and Hospitality”* (approved November 28, 2025, Decision No. 10).

Her educational, scientific, and methodological works are actively used by students in preparing course papers, final qualification works, and master’s dissertations.

N.A. Rakhimova has been making a significant contribution to the training of highly qualified specialists for various sectors of the national economy, while also actively organizing the educational and methodological process, ensuring the integration of education and upbringing, and maintaining the continuity between education and scientific research.

In addition to her pedagogical activity, she actively participates in public and social activities. She takes an active part in socio-cultural and spiritual-educational events held at the University and provides practical support to students in their participation. She is also among the active lecturers who regularly familiarize students and the wider public with legislative acts, presidential decrees and resolutions, and decisions of the Cabinet of Ministers related to education, upbringing, and spiritual development.

She actively participates in the implementation of state youth policy at the University level and in organizing various scientific, spiritual, educational, and public events, round tables, and meetings among young people.

After consideration of all proposals and recommendations presented by the Senate members on Item 4.1, the University Senate

RESOLVES:

1. The report of the Head of the Research Department N. Mansurova shall be accepted for information.

2. Taking into account the 13 years of pedagogical experience of Nilufar Aminovna Rakhimova, her effective activity in scientific and educational-methodological work, her organizational skills, and her status as a highly qualified specialist in her field, the Senate of the International University of Tourism and Cultural Heritage “Silk Road” recommends submitting her documents to the Higher Attestation Commission (HAC) of the Republic of

Uzbekistan for awarding the academic title of Associate Professor in the specialty 08.00.17 – “Tourism and Hospitality Activities”.

Heard:

4.2. The report of the Head of the Research Department N. Mansurova on “Approval of individual work plans, theoretical-methodological programs, dissertation topics, and the appointment of scientific supervisors for doctoral candidates admitted in the first quarter of 2026” was heard.

As of January 30, 2026, documents submitted to the Senate by 6 doctoral candidates admitted to postgraduate education institutions for the first quarter of 2026 were reviewed. These included selected dissertation topics, justifications for topic selection prepared jointly with proposed scientific supervisors, individual work plans, theoretical-methodological programs, and minutes of departmental meetings to which the researchers were assigned.

After consideration of all proposals and recommendations presented by Senate members on Item 4.2, the University Senate

RESOLVES:

1.1. It shall be considered that the individual work plans and theoretical-methodological programs of doctoral candidates (PhD) and independent researchers (DSc) have been prepared in accordance with the requirements of Chapters 3, Clauses 28–29 of the Regulation “On Postgraduate Education” and are approved.

1.2. The dissertation topic of Raupova Farida Azimjonovna, admitted to the PhD program in the specialty 08.00.17 – “Tourism and Hospitality Activities”, entitled “Improving Methods for Enhancing the Attractiveness and Competitiveness of Tourist Destinations” shall be approved, and Doctor of Economic Sciences, Associate Professor Nargiza Shamsidinovna Mansurova shall be appointed as scientific supervisor.

1.3. The dissertation topic of Hikmatova Marjona Abduvali qizi, admitted to the PhD program in the specialty 08.00.05 – “Economics of Service Sectors”, entitled “Improving Economic Efficiency through Effective Use of Human Capital in Service Enterprises (Case of Samarkand Region)” shall be approved, and Doctor of Economic Sciences, Associate Professor Nargiza Shamsidinovna Mansurova shall be appointed as scientific supervisor.

1.4. The dissertation topic of Mustafuqulova Sitora Sho‘hratovna, admitted to the PhD program in the specialty 08.00.13 – “Management”, entitled “Improving Strategic Management in Tourism Service Enterprises” shall be approved, and PhD in Economic Sciences, Associate Professor O‘rinov Yigitali Muratovich shall be appointed as scientific supervisor.

1.5. The dissertation topic of Oblaqlulov Bekzodjon Sherali o‘g‘li, admitted to the PhD program in the specialty 08.00.11 – “Marketing”, entitled “Improving Customer Loyalty and Brand Trust in Private Education through the Implementation of Digital Marketing Strategies” shall be approved, and Candidate of Economic Sciences, Professor Diyor Haqberdiyevich Kholmamatov shall be appointed as scientific supervisor.

1.6. The dissertation topic of Hasanova Visola G'afurjonovna, admitted to the PhD program in the specialty 10.00.06 – “Comparative Literature, Contrastive Linguistics and Translation Studies”, entitled “Linguoculturological Study of Military Terminology in Uzbek and English (Based on ‘Temur Tuzuklari’ and its English Translation)” shall be approved, and PhD in Philological Sciences, Associate Professor Tulkin Irgashevich Sultanov shall be appointed as scientific supervisor.

1.7. The dissertation topic of Xudoyberdiyeva Shoira Utkir izi, admitted to the PhD program in the specialty 17.00.06 – “Museum Studies. Conservation, Restoration and Preservation of Historical and Cultural Objects”, entitled “Issues of Improving the Preservation and Museification of Historical Documents in Museums (Case of Samarkand State Museum-Reserve)” shall be approved, and PhD in Historical Sciences, Associate Professor Mastura Xakberdiyevna Sidikova shall be appointed as scientific supervisor.

Heard:

4.3. The report of the Head of the Research Department, N. Mansurova, on “Approval of dissertation topics of foreign independent researchers admitted to independent research and the appointment of local and foreign scientific supervisors” was heard.

It was reported that, in accordance with the international cooperation agreement signed on February 12, 2024 between the International University of Tourism and Cultural Heritage “Silk Road” and the Academy of Economics and Trade of the Shanghai Cooperation Organization, 12 candidates were admitted in the second quarter of 2024 and 15 candidates in the fourth quarter of 2024. Additionally, under the international cooperation agreement with Beijing International Studies University, 9 candidates were admitted in the second quarter of 2025 and 9 candidates in the first quarter of 2026.

In total, **45 Chinese applicants** were admitted to independent research (PhD) programs at the University’s postgraduate education institutions, and their admission was formalized by the Rector’s orders in accordance with established procedures.

In accordance with the Resolution of the Cabinet of Ministers of the Republic of Uzbekistan No. 304 dated May 22, 2017 “On measures to further improve the system of postgraduate education” and the Regulation “On Postgraduate Education”, as well as international cooperation agreements with the Academy of Economics and Trade of the Shanghai Cooperation Organization and Beijing International Studies University, foreign citizens are admitted to independent research (PhD) programs on a tuition-contract basis.

It is also stipulated that two scientific supervisors (one local and one foreign) shall be assigned to each independent researcher.

It was noted that out of the total 45 independent researchers, 33 are currently conducting research on their dissertation topics.

According to the Rector’s orders (No. 8-I/CH dated April 1, 2024; No. 28-I/CH dated November 25, 2024; No. 10-I/CH dated April 28, 2025; and No. 42-I/CH dated December 12, 2025), researchers admitted in the specialties 08.00.13 – Management, 08.00.11 – Marketing, 08.00.05 – Economics of Service Sectors, 08.00.17 – Tourism and Hospitality were assigned to the Department of Tourism, while researchers in 10.00.06 – Comparative Literature, Contrastive Linguistics and Translation Studies were assigned to the Department of Written and Oral Translation Studies, and researchers in 17.00.06 –

Museum Studies, Conservation and Preservation of Historical and Cultural Objects were assigned to the Department of History and Cultural Heritage.

In accordance with Clause 4 of the admission orders, heads of departments were tasked with reviewing and discussing dissertation topics of researchers in priority areas together with faculty members, in compliance with the Regulation “On Postgraduate Education”. It was further emphasized that among the 33 active researchers, 11 second-year researchers require timely organization of dissertation defenses and improvement of their effectiveness, which necessitates the approval of their dissertation topics and assigned local and foreign supervisors by a collegial body.

After consideration of all proposals and recommendations presented by Senate members on Item 4.3, the University Senate

RESOLVES:

1.1. The dissertation topic of Wang Qianqian, a foreign independent researcher admitted to the PhD program in the specialty 08.00.13 – “Management”, entitled “Improving Management Mechanisms for the Development of Tourism Routes along the Silk Road” shall be approved, and Doctor of Economic Sciences, Professor Nutfillo Salimovich Ibragimov shall be appointed as scientific supervisor.

1.2. The dissertation topic of Yang Guang, admitted to the PhD program in the specialty 08.00.13 – “Management”, entitled “Research on Cross-Border E-Commerce Marketing among Countries Participating in the Belt and Road Initiative” shall be approved, and PhD in Economic Sciences, Associate Professor Ikrom Khusanovich Nasimov shall be appointed as scientific supervisor.

1.3. The dissertation topic of Xu Hui, admitted to the PhD program in the specialty 08.00.17 – “Tourism and Hospitality Activities”, entitled “Improving the Application of Organizational and Economic Models in the Development of Silk Road Cultural Heritage and Tourism under the Belt and Road Initiative” shall be approved, and Doctor of Economic Sciences, Professor Umidjon Raximovich Matyakubov shall be appointed as scientific supervisor.

1.4. The dissertation topic of Wang Biao, admitted to the PhD program in the specialty 08.00.13 – “Management”, entitled “Managing the Formation and Commercialization Mechanisms of E-Commerce Platforms Based on Intelligent Evaluation Systems” shall be approved, and Doctor of Economic Sciences, Associate Professor Farxod Baxriddinovich Axrorov shall be appointed as scientific supervisor.

1.5. The dissertation topic of Wang Ainia, admitted to the PhD program in the specialty 08.00.17 – “Tourism and Hospitality Activities”, entitled “Improving Mechanisms for the Revitalization and Utilization of Intangible Cultural Heritage within the Framework of Sustainable Tourism Development (Based on the Case of Chinese and Uzbek Ceramic Craftsmanship)” shall be approved, and Doctor of Economic Sciences, Associate Professor Nargiza Shamsidinovna Mansurova shall be appointed as scientific supervisor.

1.6. The dissertation topic of Zheng Chengzhi, admitted to the PhD program in the specialty 17.00.06 – “Museum Studies. Conservation, Restoration and Preservation of Historical and Cultural Objects”, entitled “Comparative Study of Cultural Heritage

Protection Strategies in China and Uzbekistan (Case of Jilin Province and Samarkand Region)” shall be approved, and PhD, Associate Professor Mastura Xakberdiyevna Sidikova shall be appointed as local scientific supervisor, and Professor Li Zhengdong as foreign scientific supervisor.

1.7. The dissertation topic of Song Difei, admitted to the PhD program in the same specialty, entitled “Research on the Activation Path of the Living Museum of Traditional Handmade Papermaking in Samarkand and Mechanisms for Cultural Heritage Protection” shall be approved, and PhD, Associate Professor Mastura Xakberdiyevna Sidikova shall be appointed as local scientific supervisor, and Professor Li Xiaocen as foreign scientific supervisor.

1.8. The dissertation topic of Jin Ling, entitled “Comparative Approaches to the Preservation and Exhibition of Islamic Architectural Heritage as a Museum: A Study of China and Uzbekistan” shall be approved, and PhD, Associate Professor Saidov Muminxon Munir o‘g‘li shall be appointed as local scientific supervisor, and Professor Li Zhengdong as foreign scientific supervisor.

1.9. The dissertation topic of Wang Jingyu, entitled “Preservation and Study of ‘Sancai’ Ceramic Art in the Context of Inter-Civilizational Knowledge Exchange” shall be approved, and PhD, Associate Professor Saidov Muminxon Munir ogli shall be appointed as local scientific supervisor, and Professor Li Bing as foreign scientific supervisor.

1.10. The dissertation topic of Yu Lin, in the specialty 10.00.06, entitled “Historical Evolution, Cultural Adaptation, and Modern Communication Innovations of Traditional Chinese Medicine Translation in the Context of the Silk Road” shall be approved, and Doctor of Philological Sciences, Professor Juliboy Danabayevich Eltazarov shall be appointed as local scientific supervisor, and Professor Qi Taoyun as foreign scientific supervisor.

1.11. The dissertation topic of Zhang Xu, entitled “External Communication Translation Study of China’s World Cultural Heritage Sites within the Framework of the Belt and Road Initiative” shall be approved, and PhD, Associate Professor Nargiza Mardonovna Turdiyeva shall be appointed as local scientific supervisor, and Professor Qi Taoyun as foreign scientific supervisor.

Heard:

4.4. The report of the Head of the Research Department, N.Mansurova, on “recommending young researchers for short-term scientific internships in foreign organizations in order to ensure the implementation of the relevant clause of the target indicators for the use of budget funds for 2025–2027, approved by Appendix 7 of Presidential Resolution No. PQ-455 dated December 25, 2024, as announced by the Innovation Development Agency under the Ministry of Higher Education, Science and Innovation on December 1, 2025” was heard.

It was reported that, based on the Regulation “On the procedure for sending young scientists to short-term scientific internships at leading foreign scientific organizations” approved by Resolution No. 222 of the Cabinet of Ministers dated April 19, 2021, and in accordance with the exchange memorandum concluded with the Geneva International Institute of Switzerland, a selection competition had been announced.

Information was provided about the candidates wishing to participate in this competition, namely, Hasanov Habibullo Utkirjon ugli, Leading Specialist of the Department for Commercialization of Scientific and Innovative Developments; Ibrohimov Nodirbek Xasanovich, 2nd-year basic doctoral student (PhD) of the Department of Tourism in the specialty 08.00.17 – “Tourism and Hospitality Activities”.

It was noted that, based on the quotas allocated for internship directions, young researchers would be selected and, according to the results of the competition, winners would be sent for internships to the Geneva International Institute of Switzerland to fulfill the tasks specified in the internship programs.

It was also emphasized that participation in this competition would enable candidates to acquire knowledge in Business Analytics, Artificial Intelligence, and Digital Transformation, and that enhancing the qualifications of university specialists in these areas is currently a pressing issue.

After consideration of all proposals and recommendations presented by Senate members on Item 4.4, the University Senate

RESOLVES:

1. The report of the Head of the Research Department N. Mansurova shall be accepted for information.

2. Hasanov Habibullo O‘tkirjon o‘g‘li (Leading Specialist of the Department for Commercialization of Scientific and Innovative Developments) and Ibrohimov Nodirbek Xasanovich (basic doctoral student of the Department of Tourism in the specialty 08.00.17 – “Tourism and Hospitality Activities”) shall be recommended to participate in the competition announced by the Innovation Development Agency for short-term scientific internships of young researchers at leading foreign scientific organizations.

ITEM 4.5

Heard:

The report of the Head of the Research Department, N. Mansurova, on “publishing the proceedings of the conference organized within the framework of the ‘1st Student Forum’ on December 15–18, 2025, on the topic ‘Modern Approaches to Sustainable Development of Tourism and Cultural Heritage’ in the form of a collected volume” was heard.

It was reported that the conference held within the framework of the “1st Student Forum” included 5 sections, and that students and faculty members submitted articles and abstracts. It was also noted that these materials should be published in the form of a collected volume.

After consideration of all proposals and recommendations presented by Senate members on Item 4.5, the University Senate

RESOLVES:

1. The report of the Head of the Research Department N. Mansurova shall be accepted for information.

2. Permission shall be granted to publish 5 copies of the collected conference proceedings titled “Modern Approaches to Sustainable Development of Tourism and Cultural Heritage” within the framework of the “1st Student Forum”, through the publishing house of the International University of Tourism and Cultural Heritage “Silk Road”, at the expense of extra-budgetary funds.

3. Control over the execution of this resolution shall be assigned to head of the Planning and Finance Department Z. Sulaymonov; chief Specialist of the Editorial and Publishing Department H. Karimov.

Heard:

4.6. The report of the Head of the Research Department, N. Mansurova, on “encouraging faculty members and staff of the university to publish scientific articles in international scientific and technical databases (Web of Science, Scopus, and Elsevier)” was heard.

It was reported that a monetary reward in the total amount of 3 million (from budgetary and extra-budgetary funds) would be granted to Elena Salnikova, a lecturer of the Department of Tourism, for the publication of her article entitled “Forecasting Tourism Services Exports for Sustainable Development: A Case Study of Uzbekistan” in conference proceedings.

After consideration of all proposals and recommendations presented by Senate members on Item 4.6, the University Senate

RESOLVES:

1. The report of the Head of the Research Department N. Mansurova shall be accepted for information.

2. A monetary reward in the total amount of 3 million shall be granted to Lecturer Elena Salnikova for the publication of the above-mentioned article, financed from budgetary and extra-budgetary funds.

3. Control over the execution of this resolution shall be assigned to head of the Planning and Finance Department Z. Sulaymonov; head of the Research Department N. Mansurova.

ITEM 4.7

Heard:

4.7. The report of the Head of the Research Department, N. Mansurova, on “changing the specialization code of independent researcher Maxmadiyeva Charos Xayrullayevna from 08.00.13 – ‘Management’ to 08.00.17 – ‘Tourism and Hospitality Activities’ and re-approving the dissertation topic after discussion” was heard.

It was reported that the independent researcher Maxmadiyeva Charos is currently conducting research under the supervision of Doctor of Economic Sciences, Professor Eshtayev Alisher Abdug‘aniyevich.

Based on the literature review, analysis results, and research conducted on topics such as provision of public catering services to tourists, regional characteristics, quality and competitiveness, economic development, sustainability, and ecology, as well as international experience, the researcher presented her work at a meeting of the Department of Tourism.

During the departmental meeting, it was decided to change the specialization from 08.00.13 – “Management” to 08.00.17 – “Tourism and Hospitality Activities” revise the dissertation title by replacing the term “Uzbekistan” with “regions”, and “management mechanism” with “methods”. This decision was formalized by Extract No. 2/184 (Protocol No. 12 dated October 29, 2025) of the Department of Tourism. It was also noted that this issue had been discussed at the Scientific Seminar under the Scientific Council (No. DSc.33/01.02.2022.I.145.01), which issued a conclusion supporting the change of specialization and dissertation topic.

After consideration of all proposals and recommendations presented by Senate members on Item 4.7, the University Senate

RESOLVES:

1. The dissertation work of independent researcher Maxmadiyeva Charos Xayrullayevna, previously conducted in the specialty 08.00.13 – “Management”, shall be transferred to the specialty 08.00.17 – “Tourism and Hospitality Activities”.

2. The dissertation topic for obtaining the PhD degree in the specialty 08.00.17 – “Tourism and Hospitality Activities”, entitled “Improving Methods for the Effective Development of Public Catering Services for Tourists in Regions” shall be approved.

3. Doctor of Economic Sciences, Professor Eshtayev Alisher Abdug‘aniyevich shall remain as the scientific supervisor without changes.

Heard:

4. 8. The report of the Head of the Department for Planning and Development of the Educational Process, M.A. Yorqulov, on “recommending for publication the textbook ‘Ancient History of Uzbekistan’ prepared by Acting Professor Sidikova Mastura of the Department of History and Cultural Heritage for students of the fields 60220400 – Archaeology and 60210300 – Museum Studies” was heard.

The textbook “Ancient History of Uzbekistan” comprehensively covers the historical events of the ancient periods of our country. The book provides a detailed analysis of ancient civilizations on the territory of Uzbekistan, as well as the historical significance of the Transoxiana region.

This textbook is dedicated to the study of Uzbekistan's most ancient history, shedding light on our people's way of life, social relations, and cultural values. It uniquely outlines the forms of statehood within past social structures, tools of labor, economic activities, and religious beliefs. This textbook is aimed at studying the earliest periods of the history of Uzbekistan and highlights the lifestyle, social relations, and cultural values of our people. It describes the forms of statehood reflected in past social systems, tools of labor, economic activities, and religious beliefs.

Through archaeological monuments, the textbook confirms the existence and lifestyles of ancient people. It also analyzes the development of culture and early statehood in regions such as Bactria, Sogdiana, Khorezm, and Fergana, including urbanization and craftsmanship.

The materials enable in-depth study of natural-geographical conditions, economic activities, religious beliefs, and social systems based on historical evidence. This contributes to the development of critical thinking, source evaluation, and analytical skills among students.

The textbook plays an important role in fostering respect for national values, preserving historical heritage, and developing a sense of patriotism. Considering the limited number of such textbooks in English, its publication in English is also significant for the international academic community.

Overall, the textbook is relevant and important both scientifically and practically for studying the ancient history of Uzbekistan and serves as an essential resource for students.

The textbook serves as a valuable source for students and researchers, ensuring practical understanding of theoretical knowledge.

Reviews recommending the publication of the textbook are available.

After consideration of all proposals and recommendations presented by Senate members on Item 4.8, the University Senate

RESOLVES:

1. The report of the Head of the Department for Planning and Development of the Educational Process M.A. Yorqulov shall be accepted for information.

2. The textbook “Ancient History of Uzbekistan” prepared by Acting Professor Sidikova Mastura of the Department of History and Cultural Heritage for students of the fields 60220400 – Archaeology and 60210300 – Museum Studies shall be approved and permitted for publication in **20 copies** through the publishing house of the International University of Tourism and Cultural Heritage “Silk Road”, at the expense of extra-budgetary funds.

3. Control over the execution of this resolution shall be assigned to Head of the Planning and Finance Department Z. Sulaymonov; Chief Specialist of the Editorial and Publishing Department H. Karimov.

Heard:

4.9. The report of the Head of the Department of Tourism, H. Ibragimov, on “recommending Associate Professor N.Sh. Mansurova of the Department of Tourism of the International University of Tourism and Cultural Heritage ‘Silk Road’ for the academic title of Professor in the specialty 08.00.13 – ‘Management’ (Economic Sciences)” was heard.

Mansurova Nargiza Shamsidinovna was appointed as Head of the Research Department of the University by Rector’s Order No. 414-X dated December 2, 2021. Since November 1, 2024 (Order No. 530-X), she has also been serving as Acting Professor of the Department of Tourism.

1. Mansurova Nargiza Shamsidinovna was born on April 17, 1985, nationality – Uzbek.

2. In 2010, she graduated from Samarkand Institute of Economics and Service with a Bachelor’s degree in Marketing, and in 2013 she completed her Master’s degree in Labor Economics at Samarkand State University.

3. On July 3, 2021, she defended her PhD dissertation entitled “Improving the Socio-Economic Mechanism of State Regulation of the Labor Market” at the Scientific Council under the Plekhanov Russian University of Economics (Tashkent branch).

She was awarded the degree of PhD in Economic Sciences on July 31, 2021 (HAC Protocol No. 303/1), and the academic title of Associate Professor on January 6, 2021 (HAC Protocol No. 348/1).

On April 26, 2025, she defended her Doctor of Science (DSc) dissertation entitled “Improving the Methodological Foundations for Effective Development of Sustainable Tourism in a Green Economy” at the Scientific Council of the University.

She was awarded the degree of Doctor of Economic Sciences on August 25, 2025 (HAC Protocol No. 374/1).

4. From 2010 to 2013, Nargiza Shamsidinovna Mansurova worked as a teacher at the Samarkand Vocational College of Food Industry. From 2013 to 2021, she was an assistant at the Department of Human Resource Management at Samarkand State University. Since December 2, 2021, she has been serving as the Head of the Scientific Research Department at the "Silk Road" International University of Tourism and Cultural Heritage, and since November 1, 2024, as the Acting Professor of the "Tourism" Department.

Total work experience: 15 years; academic and pedagogical work experience: 15 years.

2006-2010 – Student, Marketing program, Faculty of Economics, Samarkand Institute of Economics and Service;

2011-2013 – Master's student, Labor Economics program, Faculty of Economics, Samarkand State University;

2010-2013 – Teacher, Samarkand Vocational College of Food Industry;

2013-2021 – Assistant, Department of Human Resource Management, Samarkand State University;

2021-present – Head of the Scientific Research Department at the "Silk Road" International University of Tourism and Cultural Heritage and, since 2024, Acting Professor of the "Tourism" Department.

Specifically, the textbook "Human Resources Management" by N.Sh. Mansurova (approved for publication based on reference No. 5201-2069-5f89-7cd6-d874-4743-3433 from the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, dated January 8, 2026), the monograph "Methodological Foundations for the Effective Development of Sustainable Tourism" ("Silk Road" International University of Tourism and Cultural Heritage Publishing House. Samarkand: 2025. – 230 p. ISBN 978-9910-9244-4-6), the textbook "Introduction to Tourism and Hospitality" co-authored with Prof. N.U. Tukhliev, Prof. B.Sh. Safarov, Assoc. Prof. S.A. Abdukhamidov, and others (approved for publication by Order No. 136 of the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, dated April 14, 2025), and the study guide "Fundamentals of Economics" co-authored with A.M. Amirov, M.R. Makhmudova, and G.R. Makhmudova (approved for publication by Order No. 258 of the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, dated July 9, 2025) are widely used in the educational process.

In addition to her active role in training highly qualified specialists for the economic sectors and spheres of our republic, N.Sh. Mansurova has been working diligently to organize the educational-methodological process, ensure the integration of education and upbringing, and maintain the continuity between education and scientific research.

6. Alongside her pedagogical activities, N.Sh. Mansurova is actively involved in community work. She participates in social, spiritual, and educational events at the university and provides practical support to students to encourage their participation in various activities. She is also one of the active educators who regularly informs students and the general public about the content of legislation, Presidential decrees and resolutions, and Cabinet of Ministers resolutions related to education, upbringing, and spirituality.

Nargiza Shamsidinovna Mansurova actively participates in numerous events, roundtables, and meetings organized at the university concerning state youth policy, as well as scientific, spiritual, and educational initiatives and public affairs among young people. In particular:

1. On February 25, 2024, she participated in an educational event titled "Information Security and Combating Cybercrime" in the university's Conference Hall;

2. On October 16, 2025, she participated and delivered a speech at the event "Religious Tolerance as a Key Factor for Social Stability," held in the university's Conference Hall;

3. On December 23, 2025, during the "Hour of the Future" lesson on the theme "I am from Uzbekistan," held in the university's Conference Hall, she spoke about the extensive work carried out during Uzbekistan's independence years to educate youth in the spirit of national values and foster their loyalty to the Motherland. She also delivered a speech emphasizing that patriotism should be manifested not only as an idea but also in the daily life of every citizen—at school, in higher education, and in their societal activities.

7. Since December 27, 2025, Nargiza Shamsidinovna Mansurova has been a member of the Scientific Council No. DSc.22/2025.27.12.I.01.01 for awarding academic degrees at the "Silk Road" International University of Tourism and Cultural Heritage (Resolution No. 1260 of the Higher Attestation Commission under the Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan, dated December 27, 2025);

5. From February 1, 2022, Scientific Secretary of the Scientific Seminar under the Scientific Council No. DSc.33/01.02.2022.1.145.01 for the Awarding of Academic Degrees at the "Silk Road" International University of Tourism and Cultural Heritage (Resolution No. 51 of the Higher Attestation Commission under the Cabinet of Ministers of the Republic of Uzbekistan dated February 28, 2022, Resolution No. 1260 dated December 27, 2025);

6. Mansurova Nargiza Shamsidinovna has been working as a member of the commission (scientific secretary) for the admission of qualification exams for applicants for the academic degree 08.00.17 - (PhD) under the Scientific Council DSc.33101.02.2022.I.145.01 at the university (from 2022 to the present).

7. On the organization of interview processes for admission to independent research (PhD, DSc) for the 3rd quarter of 2025 and the approval of the composition of the commission members (Order No. 56 of the First Vice-Rector for Administrative Affairs of the "Silk Road" International University of Tourism and Cultural Heritage dated May 19, 2025), on the organization of monitoring of the semi-annual scientific activities of basic doctoral students and independent researchers (independent researchers admitted to study for the 3rd quarter of 2022-2024) studying at the University.

Till now, Mansurova Nargiza Shamsidinovna has published about 80 scientific works. Among them are 1 textbook, 2 co-authored textbooks, 2 teaching aids, monographs and more than 10 scientific articles published in international journals Scopus and Web of Science, more than 20 scientific articles in local journals and theses at about 30 international and national scientific conferences.

N.Sh. The educational, scientific, and methodological works created by Mansurova are used by students in the preparation of course work, graduation qualification works, and master's theses.

N.Sh. Since 2013, based on an order from the Rector of Samarkand State University and the "Silk Road" International University of Tourism and Cultural Heritage, Mansurova has supervised the graduation and master's theses of 27 students.

N.Sh. In addition to scientific supervision of graduation qualification works and master's theses, Mansurova also prepares students for prestigious competitions.

Mansurova Nargiza Shamsidinovna conducts lectures at a high methodological level and is able to capture the attention of the students in the classroom. Modern communication technologies are used in the lessons. During the lesson, interactive methods of pedagogical technologies, handouts, worksheets, and control sheets are effectively used. He has the ability to enrich the lecture material with internet news and explain it in simple and fluent language. Conducts practical classes based on pedagogical technologies. He has created educational and methodological complexes, curricula, and textbooks for elective subjects in the field of education.

At the same time, N.Sh. As Head of the Scientific Research Department at the "Silk Road" International University of Tourism and Cultural Heritage, Mansurova led more than 10 conferences.

Also, 08.00.13 - Candidate for the academic title of Professor in the specialty "Management" (Economic Sciences) Associate Professor of the Department of Tourism at the "Silk Road" International University of Tourism and Cultural Heritage, Doctor of Economic Sciences (DSc), Acting Professor It was noted that the candidacy of N.Sh. Mansurova should be carried out by secret ballot and the composition of the counting commission should be formed.

The composition of the Accounts Commission was determined to consist of: First Vice-Rector for Administrative Affairs D. Nasimov - Chairman of the Commission, Head of the Department of "International Business and Creative Economics" - Acting Associate Professor, PhD N. Rakhimova - Member of the Commission, Head of the Department of "Languages and Global Studies" - Acting Associate Professor, PhD T. Sultanov - Member of the Commission.

The Chairman of the Accounts Commission, First Vice-Rector for Administrative Affairs D. Nasimov, spoke—15 Senate members answered as follows as a result of a

closed vote: "For" – 15, "Against" – no, "Neutral" – no, and the damaged ballot papers – no.

All proposals and recommendations submitted by Senate members regarding item 4.9 of the agenda were reviewed, and the University Senate

RESOLVES:

1. To acknowledge the report by Kh. Ibragimov, Head of the "Tourism" Department, on the recommendation of N.Sh. Mansurova, an Associate Professor at the "Tourism" Department of the "Silk Road" International University of Tourism and Cultural Heritage, for the academic title of Professor in specialty 08.00.13 – "Management" (Economic Sciences).

2. To acknowledge the report by the Chairman of the Tallying Commission, First Vice-Rector for Administrative Affairs D. Nasimov, on the secret ballot.

3. To approve the minutes of the Tallying Commission.

4. To recommend N.Sh. Mansurova, an Associate Professor at the "Tourism" Department of the "Silk Road" International University of Tourism and Cultural Heritage, Doctor of Sciences (DSc) in Economics, and Acting Professor, for the academic title of Professor in specialty 08.00.13 – "Management" (Economic Sciences).

**Minutes taken by:
Chief Specialist of the Protocol
Secretariat Department**

A. Izbasarova